

**California's Investment in the Public Mental Health
System: Proposition 63
Brief 3 of 7:
Providing Community Services and Supports –
Outreach and Engagement**



UCLA Center for Healthier Children, Youth and Families



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California's Investment in the Public Mental Health System: Proposition 63 Brief 3: Providing Community Services and Supports – Outreach and Engagement

I. Activities Funded under Community Services and Supports - Outreach and Engagement ⁱ

Community Services and Supports funds designated for outreach and engagement are to be spent, according to the Department of Mental Health (2005) for:

- *“outreach and engagement of those populations that are currently receiving little or no service.”* (p. 8)

When elaborating, the Department of Mental Health specifies that this funding must be used solely to reach: ⁱⁱ

- *“unserved populations”* in an effort to reduce *“ethnic disparities.”*
- *“Unserved population”* include individuals who have had limited or only *“crisis oriented contact and/or service from the mental health system.”*

To illustrate the type of service that Community Services and Supports - Outreach and Engagement should initiate, the following examples are listed (p. 8):

- peer-to-peer outreach,
- screening of children and youth, and
- school and primary care-based outreach to children and youth who may have serious emotional disorders.

by:

- racial/ethnic community-based organizations,
- mental health and primary care partnerships,
- faith-based agencies,
- tribal organizations and health clinics, and
- organizations that help individuals who are homeless or incarcerated, and that link potential clients to services.

Review of County/Municipal Annual Updates documenting services provided in FY 2007 – 2008 reveal that when a specific Outreach and Engagement strategy is named, the most common are referrals and linkages to services (n=14), followed by contracting for services with allied agencies and community-based organizations (n=10) (*see Appendix B for a full breakdown*). The majority of counties/municipalities that documented expending funds on Outreach and Engagement in FY 2007 – 2008 did not report implementing a specific Outreach and Engagement strategy on the Annual Update corresponding to services implementing in FY 2007 – 2008 (28 out of 50; 56%). ⁱⁱⁱ

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Table 3.1 displays the number of counties who, through the Revenue and Expenditure Reports, documented spending money on Community Services and Supports - Outreach and Engagement during the time period for which data was provided.^{iv} Note that although there are 58 counties in California, two counties jointly receive funding. There are also two city-run programs, bringing the total number of counties/municipalities to 59.^v CSS – Outreach and Engagement expenditures by county/municipality are contained in Appendix A.

Table 3.1 Number of Counties/Municipalities Expending Funds on Outreach & Engagement (FY 06-07 to FY 08-09)

Acronym	Service/Component	06-07		07-08		08-09	
O&E	Outreach and Engagement	41	70%	50	85%	51	86%

The data contained in Table 3.1 show that as of FY 2008 – 2009, the majority of counties/municipalities were expending funds on Outreach and Engagement.

Table 3.2 displays the total amount of money expended on each Outreach and Engagement activity, in each of the State’s Fiscal Years.^{vi} Note that the data source used for this brief was the Revenue and Expenditure Reports submitted by counties and municipalities for FY 2006 – 2007, 2007 – 2008 and 2008 – 2009. Therefore, expended funds represent monies that counties and municipalities:

- received approval from DMH to spend on Community Services and Supports - Outreach and Engagement,
- received money from DMH to spend on Community Services and Supports - Outreach and Engagement, and
- actually spent money on Community Services and Supports - Outreach and Engagement.

The Revenue and Expenditure Report was chosen as the primary data source because it provides an accounting of expended funds (monies spent). The key questions for the Cost series of briefs (*Overview, p. 2*) are all related to monies spent.

A breakout in the Revenue and Expenditure Report for Outreach and Engagement Housing was only included in the FY 2006 – 2007 Revenue and Expenditure Report.^{vii} Operating expenditures were not included until the FY 2008 – 2009 template was released. Hence, expenditures in these areas are not explicitly reported in other fiscal years.

In each fiscal year there is an “*other*” category. According to the California Department of Mental Health instructions for the Revenue and Expenditure Reports (*p. 2 in FY 2008 – 2009 and FY 2007 – 2008*^{viii}; *p. 3 in FY 2006 – 2007*^{ix}), allowable activities upon which to expend funds in the “*other*” category include:

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- **FY 2008-2009:** Other – All other costs of the program, including:
 - professional services,
 - translation services, and
 - subcontracts, etc. as well as
 - all client support expenditures.

- **FY 2007-2008:** Other – All other costs of the work plan, including:
 - professional services;
 - travel and transportation;
 - general office expenditures;
 - office rent, utilities and equipment;
 - telecommunications, etc. as well as
 - all client support expenditures, including client housing.

Table 3.2 Total Amount Expended by Outreach and Engagement Category and Fiscal Year
 (FY 06-07 to FY 08-09) ^{x, xi, xii}

	MHSA Expenditures FY 06–07			MHSA Expenditures FY 07–08			MHSA Expenditures FY 08–09		
	Amount	N of Counties	Percent*	Amount	N of Counties	Percent*	Amount	N of Counties	Percent*
<i>County Expenditures</i>									
Personnel	\$9,166,498.78	33	43.8%	\$27,858,712.99	41	48.7%	\$42,788,416.57	42	51.4%
Client Housing	\$99,246.86	4	0.5%	--	--	--	--	--	--
Operating	--	--	--	--	--	--	\$9,352,175.02	39	11.2%
Other Clients Supports	\$32,164.32	9	0.2%	--	--	--	--	--	--
Other	\$2,303,758.68	30	11.0%	\$6,440,727.69	43	11.3%	\$651,036.50	18	0.8%
County Subtotal	\$11,601,668.64	34	55.4%	\$34,299,440.69	45	59.9%	\$52,791,628.00	44	63.5%
<i>Contract Provider Expenditures</i>									
Personnel	\$3,874,846.58	14	18.5%	\$8,841,698.29	24	15.5%	\$11,598,381.00	28	13.9%
Client Housing	\$8,479.00	2	--	--	--	--	--	--	--
Operating	--	--	--	--	--	--	\$5,314,369.92	29	6.4%
Other Clients Supports	\$284,943.25	6	1.4%	--	--	--	--	--	--
Other	\$5,155,715.48	19	24.6%	\$14,079,592.14	31	24.6%	\$13,479,673.00	17	16.2%
Contract Provider Subtotal	\$9,323,984.31	22	44.6%	\$22,921,290.43	34	40.1%	\$30,392,424.00	35	36.5%
Total O&E	\$20,925,652.9	41	100.0%	\$57,220,731.11	50	100.0%	\$83,184,052.00	51	100.0%

**Percent of Total O&E Expenditures*

- **FY 2006-2007:** Other – All other operating costs of the program, including:
 - professional services;
 - travel and transportation;
 - general office expenditures;

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- office rent;
- utilities and equipment;
- telecommunications, etc.

The Revenue and Expenditure Report data analyzed for this CSS – Outreach and Engagement brief indicate that, when viewed from a statewide perspective in terms of overall dollar expenditures, the majority of expenditures in each fiscal year were made at the county, compared to contractors. CSS - Outreach and Engagement expenditures are fundamentally different from CSS - Full Service Partnership expenditures (*see Brief 2 for further details*), the latter of which shifted to heavier reliance upon community contractors in later fiscal years.

Housing as an independent category under Community Services and Supports is documented in the first year for which expenditure data was available through the Revenue and Expenditure Reports (FY 2006 – 2007) under both Outreach and Engagement and Full Service Partnerships. General System Development housing expenditures and MHSA Housing Program expenditures were explicitly requested as a stand-alone line item in the FY 2008 – 2009 Revenue and Expenditure Report.^{xiii} The spreading of housing expenditures across multiple categories is one challenge inherent in the Community Supports and Services component category in particular (*see Brief 1 for a complete summary of CSS housing expenditures*).

For the purpose of the Outreach and Engagement brief, housing expenditures were explicitly requested as a stand-alone line item in the FY 2006 – 2007 Revenue and Expenditure Report.^{xiv} A total of six counties expended Outreach and Engagement Housing monies in FY 2006 – 2007, for a total dollar amount of \$107,725.86.

The data contained in Table 3.2 show a graduated rollout of expenditures for CSS - Outreach and Engagement under the Mental Health Services Act, following the first year for which expenditure data was available through the Revenue and Expenditure Reports (FY 2006– 2007).^{xv}

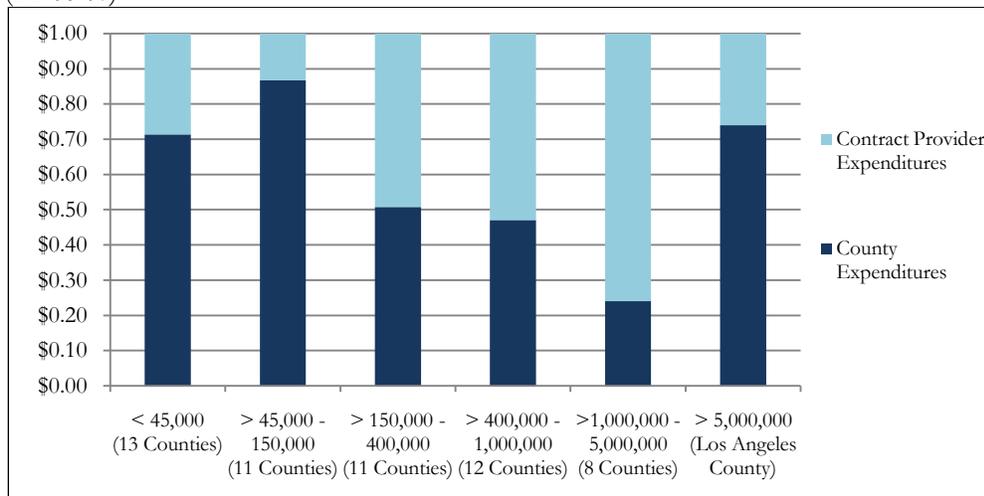
Please refer to Appendix A in the series Overview/Summary Brief for a table displaying component and major service category (e.g., O&E) expenditures for every county/municipality.^{xvi}

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II. Contextual Considerations

In order to determine potential contextual factors of importance, the UCLA/EMT Team looked to DMH funding guidelines for the Mental Health Services Act. Guidance for funding distribution was described in the Overview/Summary Brief (p. 23).^{xvii} Population is one critical factor in the MHSAs funding distribution formula, and is used as a basis for categorizing counties for the purpose of analysis throughout the remainder of this brief. Figure 3.1a displays the Mental Health Services Act dollar breakout for FY 2006 – 2007.

Figure 3.1a The Mental Health Services Act Dollar – Outreach and Engagement Expenditures by County Population (FY 06-07)



When the Mental Health dollar is displayed according to county size, commonalities and differences emerge:

- Proportion Expended on County Contractors: Setting aside the largest county, expenditures to county contractors as a proportion of the CSS - O&E dollar increases as population increases. Intuitively, this finding makes sense because meeting the needs of a large population requires the combined forces of county and contractor staff and resources. The county population data displayed in Figure 3.1b therefore provide the context behind the statewide data displayed in Table 3.2.
 - The only exception is Los Angeles County. However, given the amount of money expended in Los Angeles County, it appears that the proportion spent at the county level compared to on contractors skewed the results statewide, giving Table 3.2 the appearance that the majority is spent on county, rather than on contractors. Examining the data along population and other factors yields important differences

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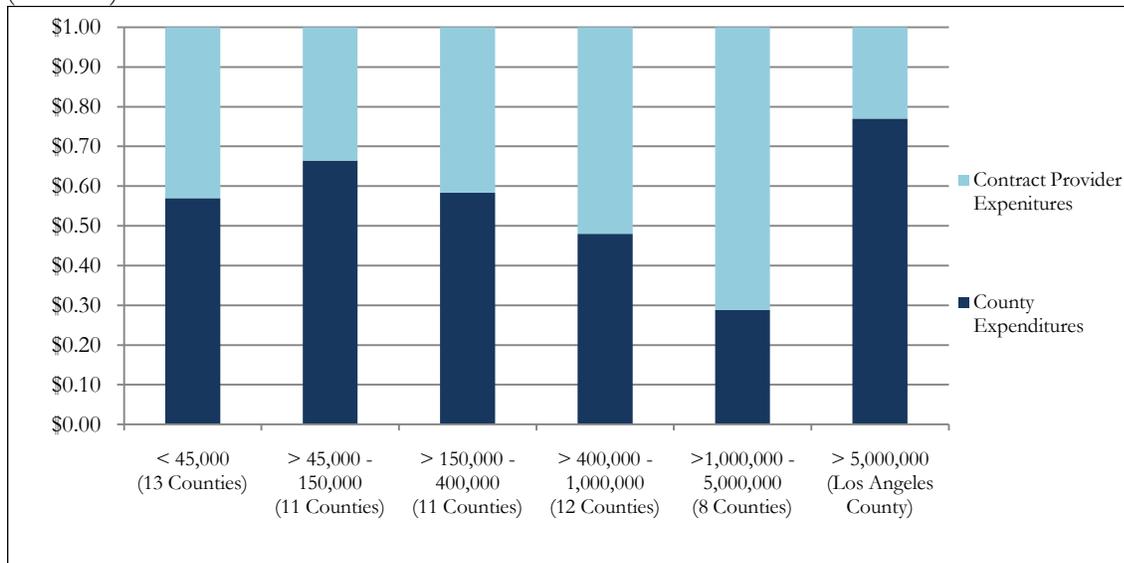
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between counties that otherwise are masked when examination remains at the statewide perspective.

- System Navigators for Transition-Age Youth: Los Angeles County employed this model, using county staff, in order to engage youth.^{xviii}
 - TAY Navigation Team: primary role is to assist youth with Serious and Persistent Mental Illness (SPMI)^{xix}/Serious Emotional Disturbance (SED)^{xx} to navigate through the various human services systems to achieve effective linkages to needed mental health, housing, and other essential services.
 - Team Members: master's level clinician and a housing specialist. Teams are assigned to Service Areas within Los Angeles; additional TAY navigators are assigned to Los Angeles County Probation camps where they serve the primary purpose of providing effective linkage to continuing Mental Health Services and community supports for discharging SED/SPMI TAY.
 - Full Service Partnership: team participates in FSP referral screening and disposition processes, conduct MHSA outreach presentations in collaboration with other MHSA staff to promote knowledge about MHSA and increase utilization of the FSP program services. Teams have established helping relationships with a number of community-based drop-in centers, where brief screenings are conducted to assess mental health and housing needs, and linkages and referrals to appropriate services and supports are provided.

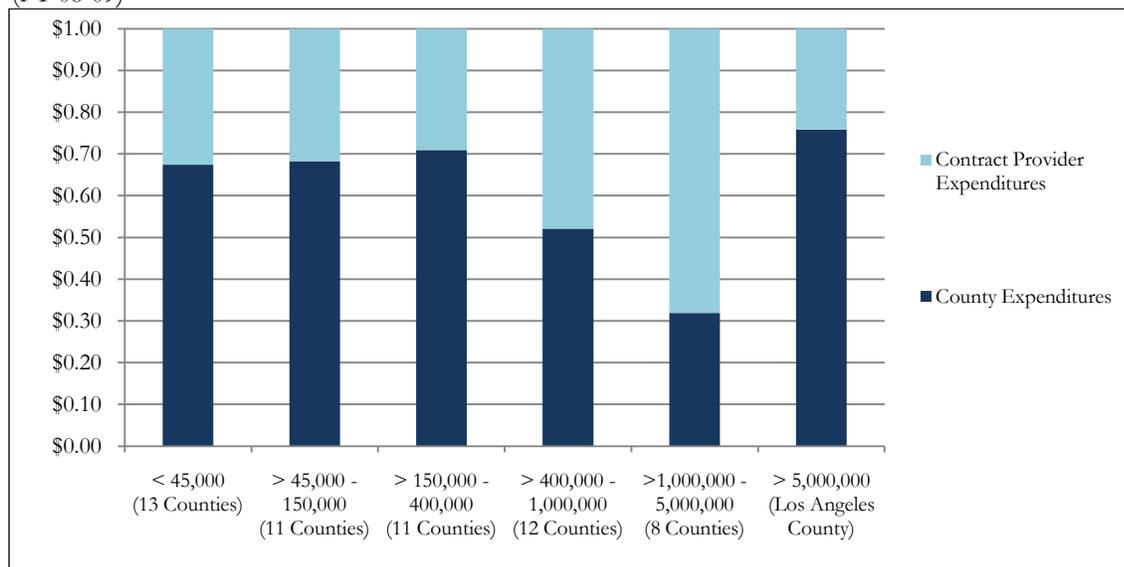
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Figure 3.1b The Mental Health Services Act Dollar – Outreach and Engagement Expenditures by County Population (FY 07-08)



When the CSS - O&E mental health dollar is examined by county population for FY 2007 – 2008, the results are nearly the same – expenditures on contractors as a proportion of the CSS - O&E mental health dollar were greater among more populous counties. Again, this pattern is to be expected, as county staff augment their teams with contractor staff and resources. Larger counties presumably have a larger pool of potential contractors to choose from. Contractor availability can be confirmed through a county survey of MHS Act Coordinators.

Figure 3.1c The Mental Health Services Act Dollar – Outreach and Engagement Expenditures by County Population (FY 08-09)



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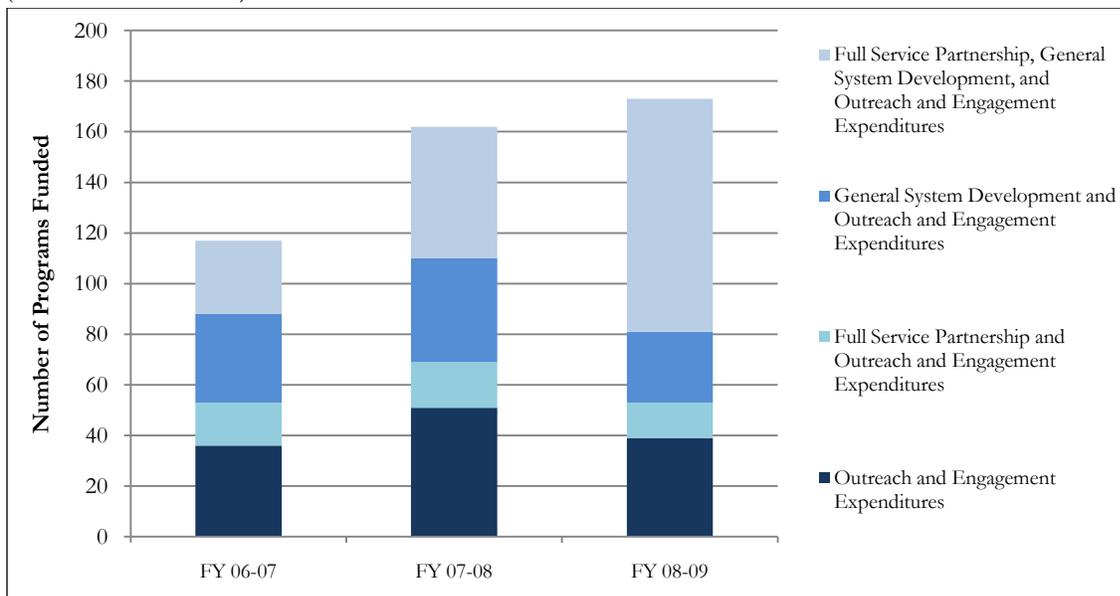
Figure 3.2 depicts the number of Outreach and Engagement through Community Services and Supports programs on which funds were expended in each fiscal year, broken out by the activity contributing to its funding. Each county/municipality was allowed to expend funds on Outreach and Engagement in any combination of the following:

- Expending funds solely from the Outreach and Engagement line item.
- Expending funds in a blended manner – hence, the program identified under Outreach and Engagement is also claimed as an expenditure under Community Services and Supports through one or more of the following:
 - Full Service Partnership, and/or
 - General System Development.

A single program can therefore show expenditures solely out of its county's line item for Outreach and Engagement, or it can have blended expenditures through all of the categories listed under Community Services and Supports. Blended expenditures raises a number of questions which are posed later on in this brief.

Figure 3.2 shows the expenditure pattern among counties and municipalities in terms of funding individual programs solely with CSS – O&E funds or through a blended expenditure mechanism.

Figure 3.2 Outreach and Engagement- Number of Programs Funded
(FY 06-07 to FY 08-09)



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A few key findings can be gleaned from this chart:

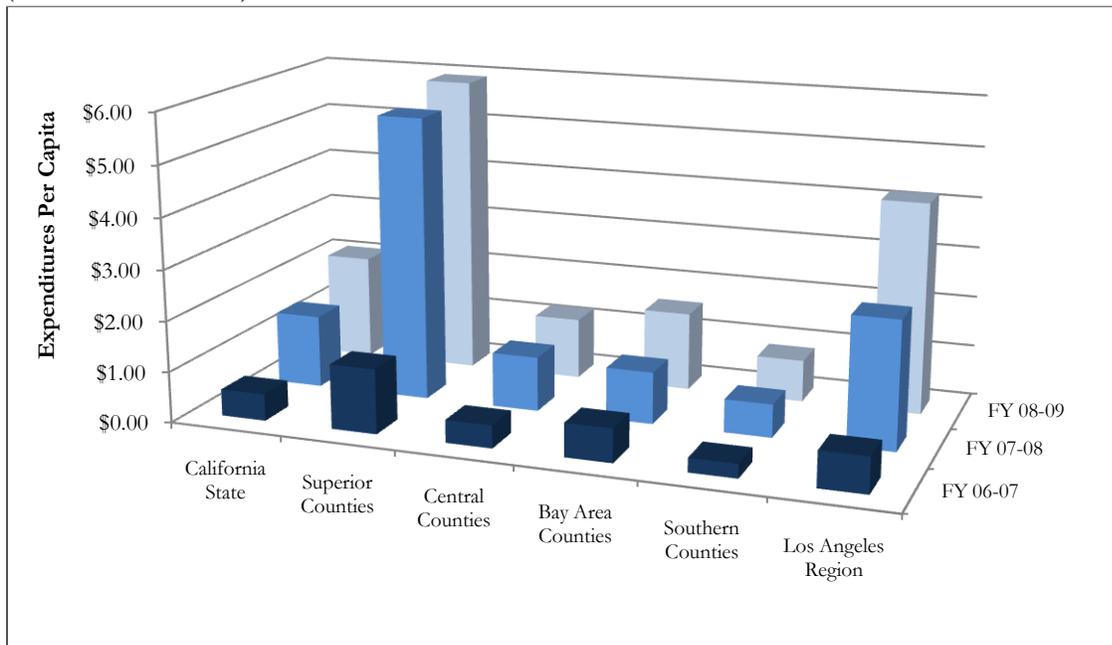
- The number of O&Es supported by blended expenditures increases with each fiscal year: Although this method is completely consistent with the spirit and intent of the MHSA, it does make the following questions difficult to answer through the Revenue and Expenditure Reports:
 - What proportion of the program is dedicated to Outreach and Engagement? If it is part of the FSP program, how can specific activities be tied to Outreach and Engagement?
- The need for additional data collection from the counties is again pointed out by this example, in order to provide context for these findings. The County Plans will be systematically reviewed in order to see if the answers lie therein, but it is up to individual counties whether the blended funding issues was explicitly address. Key areas for the systematic review will include:
 - How are blended expenditure O&E programs different from O&E programs? Are there any meaningful differences? There is a distinct line item for Community Services and Supports through Outreach and Engagement in the Revenue and Expenditure Reports, but how might these programs be qualitatively different from programs in which funding is blended? For example:
 - Is the target population for Outreach clearly distinguished from the current service recipient population?
 - Is the target population for Engagement clearly distinguished from the current service recipient population?
 - Does blending Outreach and Engagement expenditures with FSP expenditures change FSP programming in any fundamental way from FSP programming without this augmentation? Does adding Outreach and Engagement expenditures to General System Development expenditures similarly change Outreach and Engagement programming in any fundamental way?
 - How are blended O&E expenditure programs different from programs in which expenditures are not blended? For example, counties/municipalities which expend funds solely on O&E, separately on Outreach and Engagement activities, and

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separately on General System Development? How do expenditure patterns vary in blended compared to separated settings? What factors move counties and municipalities toward blending?

The impact of county population on overall O&E expenditures per capita is displayed in Figure 3.3. “Per capita” means per person.^{xxi}

Figure 3.3 Outreach and Engagement Expenditures Per Capita Relative to State and Region Population^{xxii}
 (FY 06-07 to FY 08-09)

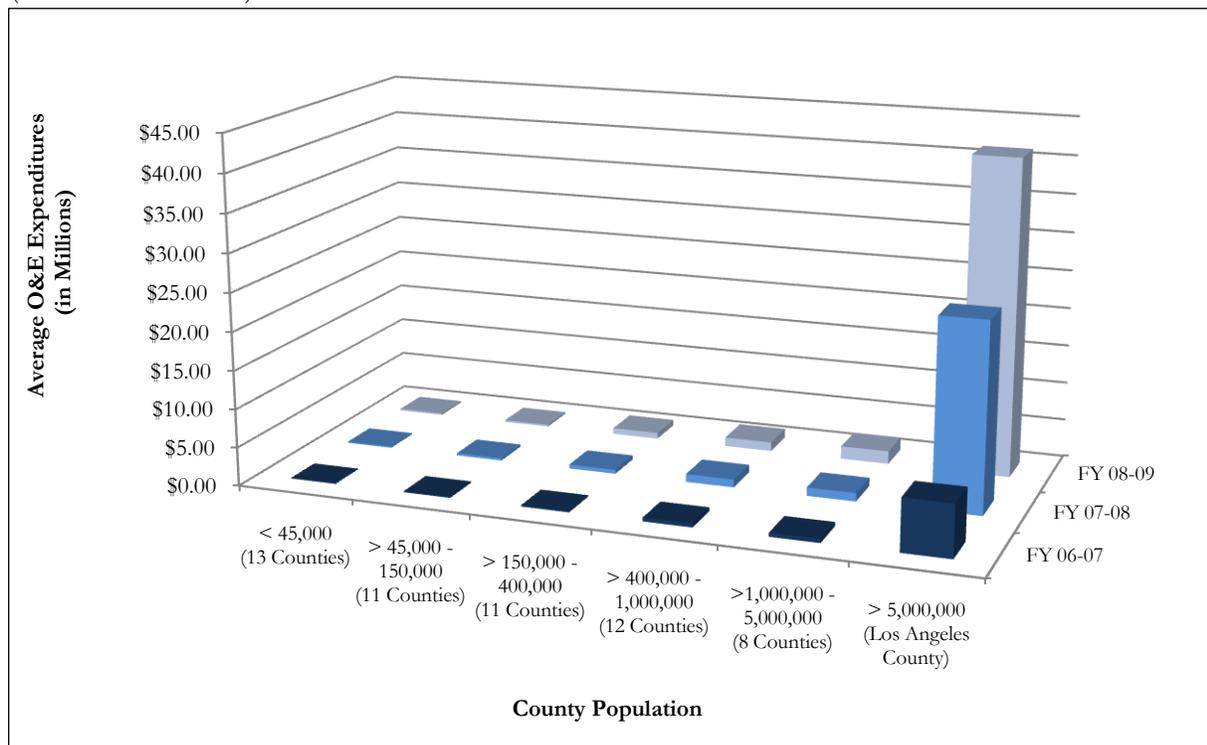


Displaying expenditure data in this manner clearly shows the impact of DMH policy when weighting funding to provide a baseline level for the smallest counties. This policy resulted in higher per-capita expenditure in the smallest counties.

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Examination of Outreach and Engagement expenditures by county population (without including per capita) revealed that more populous counties tended to spend more on average through the O&E program, in each fiscal year analyzed (see Figure 3.4). This finding suggests county O&E average total expenditures seem to be associated with population size.

Figure 3.4 Average Outreach and Engagement Expenditures by County Population
 (FY 06-07 to FY 08-09)



The relationship between population and expenditures demonstrates that examining allocation factors for potential impact on expenditures is a suitable course of action, and the team will explore other factors in future briefs (e.g. federal poverty level, rates of insurance).

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III. Summary

- As of FY 2008 – 2009, the majority of counties/municipalities were expending funds on Outreach and Engagement.
- The DMH policy to weight funding to provide a baseline level for the smallest counties resulted in higher per-capita expenditures in the smallest counties.
- Los Angeles County expends the majority of Outreach and Engagement funds on county personnel for their Transition Age Youth System Navigator program. Because of Los Angeles County size, the amount of funds expended on Outreach and Engagement at the county level skewed the statewide percentage, such that the majority of statewide Outreach and Engagement expenditures occur at the county level.
 - However, when expenditures are examined according to county population, county population is directly related to a shift of expenditures from county to contractors, increasing with the size of the county population.

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Appendix A:

*Outreach and Engagement Expenditures Total by County/Municipality:
FY 2006 - 2007*

County	Total Outreach and Engagement	Funding Source									
		County Housing	Contract Provider Housing	County Other Client Supports	Contract Provider Other Client Supports	County Personnel	Contract Provider Personnel	County Other	Contract Provider Other	County Total	Contract Provider Total
Alameda	\$699,165.77	--	--	--	--	--	\$448,223.31	--	\$250,942.46	--	\$699,165.77
Alpine	--	--	--	--	--	--	--	--	--	--	--
Amador	--	--	--	--	--	--	--	--	--	--	--
Berkeley City	\$93,334.00	--	--	--	--	\$63,584.00	--	--	\$29,750.00	\$63,584.00	\$29,750.00
Butte	\$268,375.00	--	\$6,482.00	--	--	\$61,595.00	\$14,925.00	\$4,272.00	\$181,101.00	\$65,867.00	\$202,508.00
Calaveras	\$41,060.00	--	--	--	--	\$33,235.00	--	\$7,825.00	--	\$41,060.00	--
Colusa	\$20,871.00	--	--	--	--	\$16,279.38	--	\$4,591.62	--	\$20,871.00	--
Contra Costa	\$10,996.32	--	--	--	\$10,996.32	--	--	--	--	--	\$10,996.32
Del Norte	\$4,452.00	--	--	--	--	\$3,116.40	--	\$1,335.60	--	\$4,452.00	--
El Dorado	\$91,818.00	\$146.00	--	\$190.00	\$38.00	\$25,211.00	\$55,104.00	\$4,051.00	\$7,078.00	\$29,598.00	\$62,220.00
Fresno	--	--	--	--	--	--	--	--	--	--	--
Glenn	\$19,334.48	--	--	--	--	\$9,860.58	--	\$9,473.90	--	\$19,334.48	--
Humboldt	\$542,594.43	\$54,015.00	--	\$4,872.15	--	\$332,820.29	--	\$150,886.99	--	\$542,594.43	--
Imperial	--	--	--	--	--	--	--	--	--	--	--
Inyo	\$99,984.86	--	--	--	--	\$79,987.88	--	\$19,996.97	--	\$99,984.86	--
Kern	\$191,003.67	--	--	\$5,163.93	--	\$158,961.65	--	\$26,878.09	--	\$191,003.67	--
Kings	--	--	--	--	--	--	--	--	--	--	--
Lake	\$8,683.39	--	--	\$4,226.39	--	\$4,457.00	--	--	--	\$8,683.39	--
Lassen	\$36,740.00	--	--	--	--	--	--	--	\$36,740.00	--	\$36,740.00
Los Angeles	\$6,815,282.00	--	--	\$3,703.00	--	\$4,325,543.00	--	\$714,106.00	\$1,771,930.00	\$5,043,352.00	\$1,771,930.00
Madera	\$8,230.00	--	--	--	--	\$7,267.00	--	\$963.00	--	\$8,230.00	--
Marin	\$399,270.00	--	--	--	--	\$12,489.00	\$202,849.00	--	\$183,932.00	\$12,489.00	\$386,781.00
Mariposa	--	--	--	--	--	--	--	--	--	--	--
Mendocino	\$278,941.00	--	--	--	\$182,211.00	\$64,751.00	--	\$11,684.00	\$20,295.00	\$76,435.00	\$202,506.00
Merced	\$327,040.24	--	--	--	--	\$226,741.18	--	\$100,299.06	--	\$327,040.24	--
Modoc	\$47,757.00	--	--	--	--	\$36,295.32	--	\$11,461.68	--	\$47,757.00	--
Mono	--	--	--	--	--	--	--	--	--	--	--
Monterey	\$251,259.22	--	--	--	--	\$201,122.07	--	\$50,137.15	--	\$251,259.22	--
Napa	\$624,074.47	\$10,505.19	--	\$3,918.59	--	\$219,539.06	--	\$390,111.64	--	\$624,074.47	--
Nevada	--	--	--	--	--	--	--	--	--	--	--
Orange	\$277,628.00	--	--	--	--	\$114,303.00	\$104,312.00	\$8,004.00	\$51,009.00	\$122,307.00	\$155,321.00
Placer	\$312,019.28	--	--	--	--	\$252,954.28	--	\$59,064.99	--	\$312,019.28	--
Plumas	\$23,154.12	--	--	--	--	--	--	\$4,042.99	\$19,111.13	\$4,042.99	\$19,111.13

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*Outreach and Engagement Expenditures Total by County/Municipality:
FY 2006 - 2007*

County	Total Outreach and Engagement	Funding Source									
		County Housing	Contract Provider Housing	County Other Client Supports	Contract Provider Other Client Supports	County Personnel	Contract Provider Personnel	County Other	Contract Provider Other	County Total	Contract Provider Total
Riverside	\$55,235.44	--	--	--	--	\$36,667.44	--	\$18,568.00	--	\$55,235.44	--
Sacramento	--	--	--	--	--	--	--	--	--	--	--
San Benito	\$16,310.00	--	--	--	--	\$11,743.20	--	\$4,566.80	--	\$16,310.00	--
San Bernardino	\$776,050.60	\$34,580.67	--	\$7,159.85	--	\$662,721.04	\$71,589.03	--	--	\$704,461.57	\$71,589.03
San Diego	\$2,187,571.58	--	--	--	--	--	\$1,339,169.00	--	\$848,402.58	--	\$2,187,571.58
San Francisco	\$99,719.97	--	--	--	--	--	\$99,719.97	--	--	--	\$99,719.97
San Joaquin	--	--	--	--	--	--	--	--	--	--	--
San Luis Obispo	--	--	--	--	--	--	--	--	--	--	--
San Mateo	\$806,174.21	--	--	--	--	\$449,668.40	--	\$122,489.17	\$234,016.64	\$572,157.57	\$234,016.64
Santa Barbara	--	--	--	--	--	--	--	--	--	--	--
Santa Clara	\$106,790.42	--	--	--	--	\$18,081.22	--	\$88,709.19	--	\$106,790.42	--
Santa Cruz	\$319,322.84	--	--	--	--	\$37,031.04	--	\$11,248.25	\$271,043.55	\$48,279.29	\$271,043.55
Shasta	\$19,986.51	--	--	--	--	\$7,027.68	--	\$12,958.83	--	\$19,986.51	--
Sierra	--	--	--	--	--	--	--	--	--	--	--
Siskiyou	\$383,767.35	--	--	--	\$838.05	\$172,642.00	\$89,164.94	\$65,998.99	\$55,123.37	\$238,640.99	\$145,126.36
Solano	--	--	--	--	--	--	--	--	--	--	--
Sonoma	\$2,671,870.82	--	--	\$1,699.41	--	\$1,210,134.80	\$715,614.60	\$333,084.48	\$411,337.53	\$1,544,918.69	\$1,126,952.13
Stanislaus	\$333,438.33	--	--	--	--	\$109,626.84	\$88,666.36	\$40,982.30	\$94,162.83	\$150,609.14	\$182,829.20
Sutter-Yuba	--	--	--	--	--	--	--	--	--	--	--
Tehama	--	--	--	--	--	--	--	--	--	--	--
Tri-Cities	--	--	--	--	--	--	--	--	--	--	--
Trinity	\$64,930.00	--	--	--	--	\$51,944.00	--	\$12,986.00	--	\$64,930.00	--
Tulare	\$1,125,756.29	--	--	--	\$85,788.88	--	\$549,153.27	--	\$490,814.14	--	\$1,125,756.29
Tuolumne	--	--	--	--	--	--	--	--	--	--	--
Ventura	\$274,600.33	--	--	--	--	--	\$82,583.08	--	\$192,017.25	--	\$274,600.33
Yolo	\$191,060.00	--	\$1,997.00	\$1,231.00	\$5,071.00	\$149,098.00	\$13,773.00	\$12,981.00	\$6,909.00	\$163,310.00	\$27,750.00

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*Outreach and Engagement Expenditures Total by County/Municipality:
FY 2007 - 2008*

County	Total Outreach and Engagement	Funding Source					
		County Personnel	Contract Provider Personnel	County Other	Contract Provider Other	County Total	Contract Provider Total
Alameda	\$953,284.38	\$131,582.60	\$591,772.20	\$17,270.72	\$212,658.86	\$148,853.32	\$804,431.06
Alpine	--	--	--	--	--	--	--
Amador	\$100,422.00	\$81,341.82	--	\$19,080.18	--	\$100,422.00	--
Berkeley City	\$187,244.00	\$61,844.00	--	--	\$125,400.00	\$61,844.00	\$125,400.00
Butte	\$1,814,702.00	\$742,266.00	\$316,661.00	\$405,014.00	\$350,761.00	\$1,147,280.00	\$667,422.00
Calaveras	\$145,562.00	\$119,093.00	--	\$26,469.00	--	\$145,562.00	--
Colusa	\$146,521.00	\$58,773.84	\$52,582.12	\$18,560.16	\$16,604.88	\$77,334.00	\$69,187.00
Contra Costa	--	--	--	--	--	--	--
Del Norte	\$516,843.50	\$349,191.00	--	\$167,652.50	--	\$516,843.50	--
El Dorado	\$196,384.07	\$54,089.14	--	\$142,294.93	--	\$196,384.07	--
Fresno	\$359,148.67	--	\$142,658.43	--	\$216,490.24	--	\$359,148.67
Glenn	\$40,843.00	\$25,731.09	--	\$15,111.91	--	\$40,843.00	--
Humboldt	\$896,016.00	\$535,836.00	--	\$360,180.00	--	\$896,016.00	--
Imperial	\$101,173.00	\$3,529.00	--	\$97,644.00	--	\$101,173.00	--
Inyo	\$355,559.00	\$220,446.96	--	\$135,112.04	--	\$355,559.00	--
Kern	\$242,939.68	\$188,759.09	--	\$44,701.75	\$9,478.84	\$233,460.84	\$9,478.84
Kings	\$150,995.00	--	\$125,814.00	--	\$25,181.00	--	\$150,995.00
Lake	\$136,775.81	\$97,539.36	--	\$29,248.41	\$9,988.05	\$126,787.76	\$9,988.05
Lassen	\$274,809.00	\$57,656.00	--	\$31,182.00	\$185,971.00	\$88,838.00	\$185,971.00
Los Angeles	\$24,627,752.35	\$16,464,500.60	--	\$2,499,054.00	\$5,664,197.75	\$18,963,554.60	\$5,664,197.75
Madera	\$62,065.00	\$60,264.00	--	\$1,801.00	--	\$62,065.00	--
Marin	\$549,798.83	\$54,466.00	\$473,361.64	--	\$21,971.19	\$54,466.00	\$495,332.83
Mariposa	--	--	--	--	--	--	--
Mendocino	\$287,272.00	--	\$161,141.00	\$11,473.00	\$114,658.00	\$11,473.00	\$275,799.00
Merced	\$325,288.93	\$280,222.12	--	\$45,066.81	--	\$325,288.93	--
Modoc	\$50,506.00	\$38,445.17	--	\$12,060.83	--	\$50,506.00	--
Mono	--	--	--	--	--	--	--
Monterey	\$337,628.51	\$241,611.38	\$9,202.00	\$86,815.13	--	\$328,426.51	\$9,202.00
Napa	\$705,730.58	\$327,456.31	\$49,643.00	\$132,168.41	\$196,462.86	\$459,624.72	\$246,105.86
Nevada	\$304,062.71	\$99,001.35	\$69,357.50	\$59,378.37	\$76,325.50	\$158,379.71	\$145,683.00
Orange	\$1,788,986.49	\$1,000,980.88	\$519,602.90	\$92,860.13	\$175,542.58	\$1,093,841.01	\$695,145.48
Placer	\$463,629.75	\$327,492.97	\$37,232.15	\$89,596.34	\$9,308.29	\$417,089.31	\$46,540.44
Plumas	\$84,721.00	\$22,987.00	--	\$37,437.00	\$24,297.00	\$60,424.00	\$24,297.00
Riverside	\$300,129.08	\$177,058.00	--	\$123,071.08	--	\$300,129.08	--
Sacramento	--	--	--	--	--	--	--

California's Investment in the Public Mental Health System: Proposition 63
Brief 3: Providing Community Services and Supports – Outreach and Engagement

*Outreach and Engagement Expenditures Total by County/Municipality:
FY 2007 - 2008*

County	Total Outreach and Engagement	Funding Source					
		County Personnel	Contract Provider Personnel	County Other	Contract Provider Other	County Total	Contract Provider Total
San Benito	\$5,564.00	\$3,894.80	--	\$1,669.20	--	\$5,564.00	--
San Bernardino	\$1,565,983.45	\$430,736.00	\$300,007.00	\$329,922.22	\$505,318.23	\$760,658.22	\$805,325.23
San Diego	\$3,920,389.93	--	\$2,006,091.46	--	\$1,914,298.47	--	\$3,920,389.93
San Francisco	--	--	--	--	--	--	--
San Joaquin	--	--	--	--	--	--	--
San Luis Obispo	\$12,249.91	--	\$5,492.26	\$564.00	\$6,193.65	\$564.00	\$11,685.91
San Mateo	\$1,639,567.00	\$1,091,389.00	--	\$304,310.00	\$243,868.00	\$1,395,699.00	\$243,868.00
Santa Barbara	\$502,400.73	\$218,399.78	\$169,565.29	\$19,961.81	\$94,473.85	\$238,361.59	\$264,039.14
Santa Clara	\$219,581.42	\$130,449.50	--	\$89,131.92	--	\$219,581.42	--
Santa Cruz	\$179,935.35	\$54,155.88	--	\$6,906.02	\$118,873.44	\$61,061.90	\$118,873.44
Shasta	\$711,061.46	\$216,954.30	--	\$4,803.37	\$489,303.79	\$221,757.67	\$489,303.79
Sierra	\$8,841.84	--	--	\$8,841.84	--	\$8,841.84	--
Siskiyou	\$711,369.00	--	\$374,904.00	--	\$336,465.00	--	\$711,369.00
Solano	--	--	--	--	--	--	--
Sonoma	\$6,385,576.74	\$2,715,808.62	\$1,938,929.92	\$793,248.55	\$937,589.65	\$3,509,057.17	\$2,876,519.57
Stanislaus	\$1,727,127.39	\$204,875.00	\$491,622.00	\$15,382.00	\$1,015,248.39	\$220,257.00	\$1,506,870.39
Sutter-Yuba	\$767,452.00	\$495,433.00	\$211,465.00	\$60,554.00	--	\$555,987.00	\$211,465.00
Tehama	\$180,327.54	\$163,743.00	--	\$16,584.54	--	\$180,327.54	--
Tri-Cities	--	--	--	--	--	--	--
Trinity	\$11,477.00	\$6,656.66	--	\$4,820.34	--	\$11,477.00	--
Tulare	\$578,316.67	--	\$364,631.73	--	\$213,684.94	--	\$578,316.67
Tuolumne	\$345,798.00	\$56,899.00	\$232,479.00	\$37,005.00	\$19,415.00	\$93,904.00	\$251,894.00
Ventura	\$588,612.61	--	\$90,115.69	\$8,617.75	\$489,879.17	\$8,617.75	\$579,994.86
Yolo	\$652,305.73	\$247,153.78	\$107,367.00	\$38,101.43	\$259,683.52	\$285,255.21	\$367,050.52

California's Investment in the Public Mental Health System: Proposition 63
Brief 3: Providing Community Services and Supports – Outreach and Engagement

*Outreach and Engagement Expenditures Total by County/Municipality:
FY 2008 - 2009*

County	Total Outreach and Engagement	Funding Source							
		County Personnel	Contract Provider Personnel	County Operating	Contract Provider Operating	County Other	Contract Provider Other	County Total	Contract Provider Total
Alameda	\$2,725,935.85	\$266,104.42	\$1,197,754.59	\$195,605.05	\$630,313.99	--	\$436,157.79	\$461,709.47	\$2,264,226.38
Alpine	\$55,192.00	--	\$21,650.00	--	\$27,260.00	--	\$6,282.00	--	\$55,192.00
Amador	\$592,516.00	\$353,440.08	\$73,171.44	\$137,448.92	\$28,455.56	--	--	\$490,889.00	\$101,627.00
Berkeley City	\$101,768.00	--	--	--	\$101,768.00	--	--	--	\$101,768.00
Butte	\$2,646,797.00	\$1,354,212.00	\$590,327.00	\$218,288.00	\$374,658.00	\$109,312.00	--	\$1,681,812.00	\$964,985.00
Calaveras	\$129,057.80	\$113,529.00	--	\$15,528.80	--	--	--	\$129,057.80	--
Colusa	\$135,341.14	\$96,195.60	\$5,310.01	\$32,065.53	\$1,770.00	--	--	\$128,261.13	\$7,080.01
Contra Costa	--	--	--	--	--	--	--	--	--
Del Norte	\$37,862.35	\$18,269.35	--	\$19,593.00	--	--	--	\$37,862.35	--
El Dorado	\$329,841.77	\$44,267.01	--	\$53,604.78	\$220,179.96	\$11,790.02	--	\$109,661.81	\$220,179.96
Fresno	\$922,768.82	\$269,422.61	\$288,073.68	\$110,067.37	\$255,205.16	--	--	\$379,489.98	\$543,278.84
Glenn	\$46,678.00	\$31,741.04	--	\$14,936.96	--	--	--	\$46,678.00	--
Humboldt	\$109,934.00	\$71,940.00	--	\$37,994.00	--	--	--	\$109,934.00	--
Imperial	\$163,242.00	\$94,276.00	--	\$46,966.00	\$22,000.00	--	--	\$141,242.00	\$22,000.00
Inyo	\$228,055.03	\$189,285.68	--	\$38,769.36	--	--	--	\$228,055.03	--
Kern	\$1,651,137.22	\$1,359,576.04	\$763.98	\$200,123.42	\$64,517.51	\$13,579.13	\$12,577.14	\$1,573,278.59	\$77,858.63
Kings	\$247,296.00	--	\$143,089.00	\$1,598.00	\$102,609.00	--	--	\$1,598.00	\$245,698.00
Lake	\$68,864.63	\$47,393.97	--	\$21,419.80	--	\$50.87	--	\$68,864.63	--
Lassen	\$568,714.86	\$82,805.14	--	\$168,743.86	--	--	\$317,165.86	\$251,549.00	\$317,165.86
Los Angeles	\$41,339,889.89	\$26,493,776.43	--	\$4,772,847.26	--	\$82,767.00	\$9,990,499.20	\$31,349,390.69	\$9,990,499.20
Madera	--	--	--	--	--	--	--	--	--
Marin	\$783,519.87	\$309,072.11	\$433,168.95	\$32,785.74	--	\$8,493.07	--	\$350,350.92	\$433,168.95
Mariposa	--	--	--	--	--	--	--	--	--
Mendocino	\$51,522.72	--	\$49,010.74	--	--	\$2,512.27	--	\$2,512.27	\$49,010.65
Merced	\$702,631.95	\$548,708.95	--	\$153,923.00	--	--	--	\$702,631.95	--
Modoc	\$252,608.00	\$154,090.88	--	\$98,517.12	--	--	--	\$252,608.00	--
Mono	--	--	--	--	--	--	--	--	--
Monterey	\$620,974.89	\$273,195.32	\$160,075.96	\$82,476.58	\$101,727.03	--	\$3,500.00	\$355,671.90	\$265,302.99
Napa	\$551,666.14	\$215,466.28	\$117,986.00	\$97,067.97	\$121,145.89	--	--	\$312,534.25	\$239,131.89
Nevada	\$299,484.76	--	\$212,720.98	--	\$86,763.78	--	--	--	\$299,484.76
Orange	\$1,936,839.21	\$1,052,740.05	\$415,619.39	\$118,621.09	\$202,118.68	\$13,926.92	\$133,813.09	\$1,185,288.06	\$751,551.16
Placer	\$486,282.00	\$296,779.00	\$60,045.00	\$109,039.00	\$20,419.00	--	--	\$405,818.00	\$80,464.00
Plumas	--	--	--	--	--	--	--	--	--
Riverside	\$127,484.00	\$51,487.00	--	\$74,716.00	--	\$1,281.00	--	\$127,484.00	--
Sacramento	--	--	--	--	--	--	--	--	--
San Benito	\$282,951.11	\$217,872.36	--	\$65,078.76	--	--	--	\$282,951.11	--

California's Investment in the Public Mental Health System: Proposition 63
Brief 3: Providing Community Services and Supports – Outreach and Engagement

*Outreach and Engagement Expenditures Total by County/Municipality:
FY 2008 – 2009*

County	Total Outreach and Engagement	Funding Source							
		County Personnel	Contract Provider Personnel	County Operating	Contract Provider Operating	County Other	Contract Provider Other	County Total	Contract Provider Total
San Bernardino	\$2,371,607.39	\$1,043,336.55	\$469,688.15	\$460,864.84	\$397,717.85	--	--	\$1,504,201.39	--
San Diego	\$4,005,730.55	--	\$2,882,988.18	--	\$863,610.37	--	\$259,132.00	--	\$4,005,730.55
San Francisco	\$77,673.00	--	\$58,382.00	--	\$11,326.00	--	\$7,965.00	--	\$77,673.00
San Joaquin	--	--	--	--	--	--	--	--	--
San Luis Obispo	\$170,055.00	\$68,366.00	\$61,765.00	\$30,255.00	\$7,598.00	\$135.00	\$1,936.00	\$98,756.00	\$71,299.00
San Mateo	\$1,949,208.00	\$1,125,473.00	\$9,031.00	\$257,100.00	\$19,692.00	\$118,836.00	\$419,076.00	\$1,501,409.00	\$447,799.00
Santa Barbara	\$664,989.00	\$298,255.00	\$247,300.00	\$33,894.00	\$85,540.00	--	--	\$332,149.00	\$332,840.00
Santa Clara	\$2,374,431.90	\$759,373.93	\$823,130.05	\$278,038.61	\$513,889.31	--	--	\$1,037,412.54	\$1,337,019.36
Santa Cruz	\$250,871.00	\$72,042.00	--	--	--	\$709.00	\$178,120.00	\$72,751.00	\$178,120.00
Shasta	\$1,319,591.00	\$714,488.00	\$288,607.00	\$168,305.00	\$61,151.00	\$19,838.00	\$67,202.00	\$902,631.00	\$416,960.00
Sierra	\$128,748.00	\$57,196.00	--	\$71,552.00	--	--	--	\$128,748.00	--
Siskiyou	\$546,299.21	\$70,699.17	\$329,871.78	--	\$145,393.26	\$335.00	--	\$71,034.17	\$475,265.04
Solano	--	--	--	--	--	--	--	--	--
Sonoma	\$5,910,869.65	\$2,750,688.76	\$2,025,083.60	\$494,543.98	\$640,553.31	--	--	\$3,245,232.74	\$2,665,636.91
Stanislaus	\$1,283,021.00	--	\$477,530.00	--	\$143,241.00	--	\$662,250.00	--	\$1,283,021.00
Sutter-Yuba	\$927,162.84	\$559,409.34	--	\$267,235.99	--	\$100,517.51	--	\$927,162.84	--
Tehama	\$601,268.87	\$440,686.63	--	\$160,582.24	--	--	--	\$601,268.87	--
Tri-Cities	\$18,671.00	\$9,670.00	--	\$1,366.00	--	\$7,635.00	--	\$18,671.00	--
Trinity	\$232,949.00	\$128,121.95	--	\$104,827.05	--	--	--	\$232,949.00	--
Tulare	\$191,046.22	--	\$118,791.67	--	\$56,051.83	--	\$16,202.72	--	\$191,046.22
Tuolumne	\$281,954.00	\$228,492.00	--	--	--	\$53,462.00	--	\$281,954.00	--
Ventura	\$917,663.00	\$2,412.00	--	--	--	--	\$915,251.00	\$2,412.00	\$915,251.00
Yolo	\$763,385.47	\$454,059.93	\$37,446.04	\$105,784.94	\$7,694.43	\$105,856.74	\$52,543.39	\$665,701.61	\$97,683.86

California's Investment in the Public Mental Health System: Proposition 63
 Brief 3: Providing Community Services and Supports – Outreach and Engagement

Appendix B: Outreach and Engagement Strategies Documented by Counties/Municipalities implemented in FY 2007 – 2008
 (documented in the FY 09-10 Annual Update)

O&E FY 09-10	O&E Specific Services											
County	Wraparound	Housing	Therapy (individual and/or group)	Peer Counseling/Support	Referrals/Linkages	Services with Allied Agencies/Community Organizations	Mobile Services	Drop In Center	Crisis Intervention	Stigma/Discrimination Reduction	Employment Training/Opportunities	
Alameda												
Alpine						X						
Amador												
Berkeley City			X	X	X	X				X		
Butte												
Calaveras												
Colusa												
Contra Costa												
Del Norte												
El Dorado												
Fresno												
Glenn												
Humboldt												
Imperial						X		X	X			
Inyo						X						
Kern						X						
Kings					X							
Lake										X		
Lassen												
Los Angeles												
Madera												
Marin			X		X	X		X	X			
Mariposa												
Mendocino												
Merced						X		X				
Modoc												
	Not Submitted - County did not submit data to DMH											
	FY 09-10 update not available - Data is not currently available for download on DMH website											
	No CSS program that mentions outreach and/or engagement											

California's Investment in the Public Mental Health System: Proposition 63

Brief 3: Providing Community Services and Supports – Outreach and Engagement

Outreach and Engagement Strategies Documented by Counties/Municipalities implemented in FY 2007 – 2008 (documented in the FY 09-10 Annual Update)

O&E FY 09-10	O&E Specific Services										
County	Wraparound	Housing	Therapy (individual and/or group)	Peer Counseling/Support	Referrals/Linkages	Services with Allied Agencies/Community Organizations	Mobile Services	Drop In Center	Crisis Intervention	Stigma/Discrimination Reduction	Employment Training/Opportunities
Mono											
Monterey											
Napa					X	X	X		X		X
Nevada											
Orange					X						
Placer											
Plumas				X							
Riverside				X	X						
Sacramento											
San Benito											
San Bernardino											
San Diego	X		X		X						
San Francisco											
San Joaquin											
San Luis Obispo											
San Mateo					X		X		X	X	
Santa Barbara					X						X
Santa Clara											
Santa Cruz											
Shasta											
Sierra											
Siskiyou											
Solano											
Sonoma											
Stanislaus		X		X	X					X	
Sutter-Yuba		X		X							
Tehama					X	X			X	X	
	Not Submitted - County did not submit data to DMH										
	FY 09-10 update not available - Data is not currently available for download on DMH website										
	No CSS program that mentions outreach and/or engagement										

California's Investment in the Public Mental Health System: Proposition 63 Brief 3: Providing Community Services and Supports – Outreach and Engagement

Outreach and Engagement Strategies Documented by Counties/Municipalities implemented in FY 2007 – 2008 (documented in the FY 09-10 Annual Update)

O&E FY 09-10	O&E Specific Services										
County	Wraparound	Housing	Therapy (individual and/or group)	Peer Counseling/ Support	Referrals/ Linkages	Services with Allied Agencies/ Community Organizations	Mobile Services	Drop In Center	Crisis Intervention	Stigma/ Discrimination Reduction	Employment Training/Opp ortunities
Tri City											
Trinity											
Tulare		X			X						
Tuolumne				X	X	X	X	X	X		
Ventura					X						
Yolo											
Totals	1	3	3	6	14	10	3	1	7	7	2
	Not Submitted - County did not submit data to DMH										
	FY 09-10 update not available - Data is not currently available for download on DMH website										
	No CSS program that mentions outreach and/or engagement										

California's Investment in the Public Mental Health System: Proposition 63

Brief 3: Providing Community Services and Supports – Outreach and Engagement

Outreach and Engagement Strategies Documented by Counties/Municipalities implemented in FY 2007 – 2008 (documented in the FY 09-10 Annual Update)

O&E FY 09-10	General Services (of which O&E is a component)									
County	Wraparound	Housing	Therapy (individual and/or group)	Peer Counseling/ Support	Referrals/ Linkages	Services with Allied Agencies/ Community Organizations	Mobile Services	Drop In Center	Crisis Intervention	Stigma/ Discrimination Reduction
Alameda										
Alpine		X		X	X	X			X	X
Amador						X				
Berkeley City										
Butte	X	X	X			X		X	X	
Calaveras										
Colusa		X	X	X	X	X				
Contra Costa										
Del Norte	X		X		X				X	
El Dorado	X			X						
Fresno										
Glenn				X		X			X	X
Humboldt				X	X					
Imperial										
Inyo		X		X	X				X	X
Kern										
Kings										
Lake										
Lassen		X		X		X				X
Los Angeles		X								
Madera										
Marin										
Mariposa								X		
Mendocino	X	X		X	X	X			X	
Merced										
Modoc				X				X	X	
	Not Submitted - County did not submit data to DMH									
	FY 09-10 update not available - Data is not currently available for download on DMH website									
	No CSS program that mentions outreach and/or engagement									

California's Investment in the Public Mental Health System: Proposition 63

Brief 3: Providing Community Services and Supports – Outreach and Engagement

Outreach and Engagement Strategies Documented by Counties/Municipalities implemented in FY 2007 – 2008 (documented in the FY 09-10 Annual Update)

O&E FY 09-10	General Services (of which O&E is a component)									
County	Wraparound	Housing	Therapy (individual and/or group)	Peer Counseling/ Support	Referrals/ Linkages	Services with Allied Agencies/ Community Organizations	Mobile Services	Drop In Center	Crisis Intervention	Stigma/ Discrimination Reduction
Mono										
Monterey		X				X			X	
Napa										
Nevada	X		X	X		X				X
Orange										
Placer						X				X
Plumas										
Riverside										
Sacramento										
San Benito				X		X			X	X
San Bernardino		X		X			X	X	X	X
San Diego										
San Francisco		X							X	X
San Joaquin										
San Luis Obispo			X							
San Mateo				X						
Santa Barbara							X			
Santa Clara	X	X		X	X			X	X	
Santa Cruz	X	X	X	X						
Shasta					X			X	X	
Sierra									X	X
Siskiyou								X		
Solano										
Sonoma										
Stanislaus										
Sutter-Yuba										
Tehama	X	X		X		X		X	X	
	Not Submitted - County did not submit data to DMH									
	FY 09-10 update not available - Data is not currently available for download on DMH website									
	No CSS program that mentions outreach and/or engagement									

**California's Investment in the Public Mental Health System: Proposition 63
Brief 3: Providing Community Services and Supports – Outreach and Engagement**

Outreach and Engagement Strategies Documented by Counties/Municipalities implemented in FY 2007 – 2008 (documented in the FY 09-10 Annual Update)

O&E FY 09-10	General Services (of which O&E is a component)									
County	Wraparound	Housing	Therapy (individual and/or group)	Peer Counseling/ Support	Referrals/ Linkages	Services with Allied Agencies/ Community Organizations	Mobile Services	Drop In Center	Crisis Intervention	Stigma/ Discrimination Reduction
Tri City										
Trinity					X			X		
Tulare		X		X	X	X	X			X
Tuolumne										
Ventura					X					
Yolo										
Totals	8	14	6	17	11	13	3	9	15	11
	Not Submitted - County did not submit data to DMH									
	FY 09-10 update not available - Data is not currently available for download on DMH website									
	No CSS program that mentions outreach and/or engagement									

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Outreach and Engagement Strategies Documented by Counties/Municipalities implemented in FY 2007 – 2008
(documented in the FY 09-10 Annual Update)

O&E FY 09-10	Populations					
	Underserved/ Unservd	Homeless	Non-English Speakers/Other Target Groups (e.g. LGBTQ)	Children	Youth/TAY	Older Adults
Alameda						
Alpine	X		X	X	X	X
Amador	X		X	X	X	X
Berkeley City	X	X	X		X	
Butte	X	X	X		X	
Calaveras					X	X
Colusa	X	X	X	X	X	X
Contra Costa						
Del Norte			X	X	X	X
El Dorado	X	X	X	X	X	X
Fresno						
Glenn	X		X	X	X	X
Humboldt	X					X
Imperial	X	X		X	X	X
Inyo	X		X	X	X	X
Kern	X					
Kings	X					X
Lake	X		X			
Lassen		X	X	X	X	X
Los Angeles	X	X	X		X	
Madera						
Marin	X		X	X	X	X
Mariposa						X
Mendocino	X	X	X	X	X	X
Merced	X		X	X	X	X
Modoc	X			X	X	X
Mono				X	X	
Monterey		X	X	X	X	
Napa			X	X		X
Nevada		X	X	X	X	
Orange	X		X	X	X	
Placer	X		X	X	X	X
Plumas		X			X	X
Riverside			X	X	X	X
Sacramento						
San Benito	X		X	X	X	X
San Bernardino	X	X		X	X	
San Diego	X	X	X	X	X	X
San Francisco	X	X	X	X	X	X
San Joaquin						
San Luis Obispo	X		X		X	
San Mateo	X	X	X	X		X
Santa Barbara					X	X
	Not Submitted - County did not submit data to DMH					
	FY 09-10 update not available - Data is currently not available for download on DMH website					
	No CSS program that mentions outreach and/or engagement					

Appendix C: Revenue and Expenditure Reports

Process of Transferring Individual County Excel Files into Master Cross-Site File

The MHSA (FY: 06/07, 07/08, 08/09) Database is an aggregated database containing fiscal data from a total of 59 California counties/municipalities spanning three fiscal year periods, covering 25 program data sets, sourced from 589 distinct file locations, containing a total of 4,498 unique variables, encompassing a grand total of 287,265 distinct data points.

Fiscal Year 2006-2007 contained 1,325 distinct variables provided by 57 counties/municipalities across 6 programs located within 57 separate files containing a total of 72,525 distinct data points.

Fiscal Year 2007-2008 contained 1,265 distinct variables provided by 59 counties/municipalities across 7 programs located within 60 separate files containing a total of 75,900 distinct data points.

Fiscal Year 2008-2009 contained 2,264 distinct variables provided by 59 counties/municipalities across 11 programs located within 472 separate files containing a total of 135,840 distinct data points.

The MHSA Database was constructed through a process of template creation, formula crafting, running transfer protocols and performing validity checks.

Templates were formed via construction of a list of all variables across each program over all three fiscal years. Formula were generated to transfer the values of individual cells to the database template and were compiled to transfer all the relevant data points within a given workbook and, subsequently, entire source-file.

Formulas were crafted for each of the unique variables contained within each program or workbook. Master formulae were crafted for each workbook within a file or fiscal year. The master formulae performed the relocation of each relevant data point, across all programs, within a given file or fiscal year.

Transfer protocols were generated to perform manual and semi-automated opening and closing of files, updating formula and transferring the relevant data values of each fiscal year to the database. Validity checks were performed throughout each stage of the process with full checks on each new formula, random spot checks, specific value checks and redundant report checks.

Challenges/Limitations

Complications in the construction of the database template arose from the systemic variance within a specific program across multiple fiscal years. Each program contains differing sets of reported variables across each fiscal year. Such complexity required the database construction and formulae formats to account for the disparate data formats. This was accomplished through the merger of otherwise identical variables names that were renamed and through the adjustment of cell-specific spacing references in all formulae.

Further complicating the construction of the database was the systemic variance between the three fiscal years in file sets and data locations. While fiscal years 2006-2007 and 2007-2008 are rather similar the 2008-2009 fiscal year is provided in an entirely different file set format. Additionally, each fiscal year contains noteworthy variance in data locations from the other fiscal years. This complexity required the substantial retooling of the formula sets and numerous additional, unique formula sets to be constructed.

However, the most severe complications came as a result of modifications performed by reporting counties to the file names, workbook names and, most significantly, workbook formats. Variances which caused transfer protocols to report incorrect and invalid data points, if not miss the source-data entirely. These issues necessitated the manual reformatting of all files and workbooks locations found to be employing deviant standards and the subsequent manual operation of all associated transfer protocols.

In addition, the FY 2006-2007 and FY 2007-2008 formula cells were not locked. Therefore, counties could modify the formulas and mistakes were made. The UCLA/EMT team therefore had to create summary variables, rather than rely upon the formulas as included in the Revenue and Expenditure Reports.

Finally, challenges exist when cross-referencing between Revenue and Expenditure Reports and Annual Updates documenting services implemented in the same fiscal year. For example, services are reported as being implemented, and yet no expenditures are documented in that same fiscal year.

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End Notes

ⁱ The Department of Mental Health defines Outreach and Engagement in its Three-Year Program and Expenditure Plan Requirements (filed under “2005 DMH Letters” in “Letters and Notices”) <http://www.dmh.ca.gov/DMHDocs/docs/letters05/05-05CSS.pdf>

ⁱⁱ Ibid

ⁱⁱⁱ Documentation of service implementation in the Annual Updates run two years in arrears. Therefore, the most recent Annual Update available at the time of this report writing (FY 2009 – 2010) documented services implemented in FY 2007 – 2008.

^{iv} The contract calls for analysis of expenditures on MHSA from FY 2004 – 2005 through FY 2008 – 2009. However, no county-level expenditures are documented in the Revenue and Expenditure Reports on MHSA until FY 2006 – 2007.

^v The number of counties in Fiscal Year 2008 – 2009 is 59 (there are 58 counties in California) because two counties receive joint funding, and two cities receive funding under the Mental Health Services Act.

^{vi} Calculation of unspent monies did not include monies that are required to be set aside. This includes prudent reserve and monies that automatically revert due to expiration. In addition, MHSA provided monies to counties for planning purposes in State Fiscal Years 2006 – 2007 and 2007 – 2008 that were not tied to any component. The UCLA/EMT Team made a methodological decision in order to highlight component expenditures. Planning monies were proportionately assigned out to each component based on the percentage of expenditures that each activity represented in the county for each Fiscal Year.

^{vii} Breakouts in the Revenue and Expenditure Report for Client Housing under Community Services and Supports through Outreach and Engagement only appears in the launch year (FY 2006 – 2007). Likewise, Housing under Full Service Partnerships only appears as a unique category in the launch year. However, housing is picked up as an independent category under General System Development in FY 2008 – 2009.

^{viii} <http://www.dmh.ca.gov/dmhdocs/docs/notices09/09-22.pdf>

^{ix} <http://www.dmh.ca.gov/dmhdocs/docs/notices07/07-26.pdf>

^x For the purpose of table formatting and the need to fit the table on one portrait-sized page, “Counties” connotes Counties and Municipalities. However, the title is too lengthy, and “Counties” is used as an abbreviation for both implementing entities. The UCLA/EMT Team fully recognizes that there are cities implementing MHSA programs alongside counties.

^{xi} When looking at totals reported for CSS and its services (FSP, GSD, and O&E) it is important to note an inconsistency in reporting expenditures, as a result of deviation from worksheet instructions. This inconsistency occurred for Santa Clara and San Mateo Counties, FY 07-08. Neither are errors that we can correct without going to the counties and a) getting missing data and/or b) asking the counties to classify in the correct categories. We cannot interpret for the counties what was intended.

^{xii} FY 07-08 For Santa Clara under Contract Provider subtotal (\$68,486) is not broken down into either Personnel nor Other, but included in subtotal under Contract Provider.

^{xiii} The following table displays the six counties expending O&E Housing Funds per the FY 06-07 Revenue and Expenditure Report –

County O&E Housing Expenditures	
	El Dorado
	Humboldt
	Napa
	San Bernardino
Contractor O&E Housing Expenditures	
	Butte
	Yolo
	San Mateo
	Sutter-Yuba

^{xiv} <http://www.dmh.ca.gov/dmhdocs/docs/notices07/07-26.pdf>

^{xv} Some counties including, Los Angeles, started in FY 2005-2006.

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^{xvi} When looking at totals reported for CSS and its services (FSP, GSD, and O&E) it is important to note an inconsistency in reporting expenditures, as a result of deviation from worksheet instructions. This inconsistency occurred for Santa Clara and San Mateo Counties, FY 07-08. Neither are errors that we can correct without going to the counties and a) getting missing data and/or b) asking the counties to classify in the correct categories. We cannot interpret for the counties what was intended.

^{xvii} <http://www.dmh.ca.gov/dmhdocs/docs/letters05/05-02.pdf>

^{xviii} The website below is one long URL, but the type cannot be made small enough to fit onto one line and still be readable.

http://dmh.lacounty.gov/wps/portal/dmh/lut/p/c4/04_SB8K8xLLM9MSSzPy8xBz9CP0os3hXAwMDd3-3YCN3YzdHA09XF-MQvwATwwBvc_2CbEdFANdHYEQ!/?WCM_GLOBAL_CONTEXT=/wps/wcm/connect/dmh+content/dmh+site/home/our+services/transitioned+age+youth/transitioned+aged+youth+detail/tay+system+navigators

^{xix} <http://www.medscape.com/viewarticle/455449>

^{xx} http://www.cesa6.k12.wi.us/products_services/individyyouthservices/seddefinition.cfm

^{xxi} http://en.wikipedia.org/wiki/Per_capita

^{xxii} Population Estimates, 2010, U.S. Census Bureau, Population Division.