

**California's Investment in the Public Mental Health System:
Proposition 63
Brief 4 of 7:
Providing Community Services and Supports through
General System Development**



UCLA Center for Healthier Children, Youth and Families



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California's Investment in the Public Mental Health System

Brief 4: Providing Community Services and Supports through General System Development

I. Activities Funded under General System Development

Community Services and Supports are envisioned to be part of a “*System of Care*.”ⁱ The California Department of Mental Health describes Community Services and Supports as:

the programs and services identified by each County Mental Health Department (County) through its stakeholder process to serve unserved and underserved populations, with an emphasis on eliminating disparity in access and improving mental health outcomes for racial/ethnic populations and other unserved and underserved populations. (p. 2)

General System Development (GSD) funds should be used to help counties:ⁱⁱ

- “*improve programs, services and supports*” for individuals in need and, when applicable, their families in order to “*change their (the counties’) service delivery systems and build transformational programs and services.*” (p. 8)

This funding is meant for services that benefit both individuals with mental illness and their families such as:

- peer support (e.g., through wellness centers),
- education and advocacy services, (p. 8) (e.g., not only for the client but also for the client’s family), and
- mobile crisis teams (e.g., for crisis intervention and stabilization).

General System Development Funds can also be used to improve the public mental health system by:

- promoting interagency and community collaboration and services, and
- developing the capacity to provide values-driven, evidence-based and promising clinical practices (p.8).

What is emphasized here is that GSD funds must be used only for mental health services and supports such as alternative and culturally specific treatment, rehabilitation services, and service system coordination.

For services that have functions other than those related to mental health:

- “*only the proportion of costs associated with the mental health activities*” can be covered by GSD funds.

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Funding that is necessary for community supports and respite care, for instance, is **not** allowed to be paid for through GSD expenditures, and can only be provided to clients enrolled in Full Service Partnerships.

Yet – as indicated in various notices – GSD funds can be used for certain housing expenditures as long as these expenditures are used to improve the mental health delivery system of the county in question. This funding may be used both for housing units acquired by GSD funds as well as units obtained through non-MHSA funded sources.ⁱⁱⁱ Examples of GSD funds leveraged for housing in buildings owned by local government include rent subsidies and master leases. Examples of GSD funds leveraged for housing in buildings that may be subsidized by local government include motel vouchers.

Table 4.1 displays the number of counties who, through the Revenue and Expenditure Reports, documented spending money on General System Development activities during the time period for which data was provided. Note that although there are 58 counties in California, two counties receive joint funding. There are a total of two city-run programs, bringing the total number of counties/municipalities to 59.^{iv} GSD expenditures by county/municipality are displayed in Appendix A.

Table 4.1 Number of Counties/Municipalities Expending Funds for General System Development (FY 06-07 to FY 08-09)

Acronym	Service/Component	06-07		07-08		08-09	
		Count	Percentage	Count	Percentage	Count	Percentage
GSD	General System Development	46	80%	51	86%	54	92%

The data contained in Table 4.1 show that as of FY 2008 – 2009, the majority of counties/municipalities were expending funds on General System Development.

Table 4.2 displays the total amount of money spent on each General System Development activity, in each of the State's Fiscal Years.^v Note that the data source used for this brief was the Revenue and Expenditure Reports submitted by counties and municipalities for FY 2006 – 2007, 2007 – 2008 and 2008 – 2009. Therefore, expended funds represent monies that counties and municipalities:

- received approval from DMH to spend on General System Development,
- received money from DMH to spend on General System Development, and
- actually spent money on General System Development.

The Revenue and Expenditure Report was chosen as the primary data source because it provides an accounting of expended funds (monies spent). The key questions for the Cost series of briefs (*Overview and Summary Brief, p. 2*) are all related to monies spent.

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Table 4.2 Total GSD Amount Expended by Category and Fiscal Year
(FY 06-07 to FY 08-09) ^{vi, vii}

	MHSA Expenditures FY 06–07			MHSA Expenditures FY 07–08			MHSA Expenditures FY 08–09		
	<i>Amount</i>	<i>N of Counties</i>	<i>Percent*</i>	<i>Amount</i>	<i>N of Counties</i>	<i>Percent*</i>	<i>Amount</i>	<i>N of Counties</i>	<i>Percent*</i>
County Expenditures									
Personnel	\$23,820,827.44	40	42.9%	\$63,562,212.43	47	44.2%	\$118,239,445.70	52	47.7%
Operating	--	--	--	--	--	--	\$30,091,592.17	50	12.1%
GSD Housing	--	--	--	--	--	--	\$1,514,348.99	8	0.6%
Other	\$8,394,840.76	40	15.1%	\$27,690,199.15	47	19.2%	\$8,481,737.06	28	3.4%
County Subtotal	\$32,215,668.20	42	58.0%	\$91,252,411.57	48	63.4%	\$158,327,123.90	52	63.8%
Contract Provider Expenditures									
Personnel	\$7,370,617.38	23	13.3%	\$16,903,333.68	21	11.7%	\$32,565,977.60	25	13.1%
Operating	--	--	--	--	--	--	\$16,796,323.30	23	6.8%
GSD Housing	--	--	--	--	--	--	\$473,630.00	4	0.2%
Other	\$15,925,009.20	24	28.7%	\$35,754,726.77	27	24.8%	\$39,943,747.15	21	16.1%
Contract Provider Subtotal	\$23,295,626.58	29	42.0%	\$52,658,060.45	30	36.6%	\$89,779,678.06	32	36.2%
Total GSD	\$55,511,294.78	46	100.0%	\$143,910,472.02	51	100.0%	\$248,106,801.90	54	100.0%

* Percent of Total CSS - GSD Expenditures

The Revenue and Expenditure Report data analyzed for this GSD brief indicate that, when viewed from a statewide perspective in terms of overall dollar expenditures, the majority of expenditures in each fiscal year were made at the county, compared to contractors. General System Development expenditures are similar to the expenditure pattern for Outreach and Engagement (*see Brief 3 for details*). The spending pattern for General System Development is fundamentally different from Full Service Partnerships (*see Brief 2 for further details*), which shifted to heavier reliance upon community contractors in later fiscal years.

The data contained in Table 4.2 show a graduated rollout of General System Development expenditures, following the first year for which expenditure data was available through the Revenue and Expenditure Reports (FY 2006 – 2007). Breakouts in the Revenue and Expenditure Report for Operating and GSD Housing expenditures were not included until the FY 2008 – 2009 template was released. Hence, expenditures in these areas are not reported in earlier fiscal years. Housing as an independent category under Community Services and Supports is documented in the first year for which expenditure data was available through the Revenue and Expenditure Reports (FY 2006 – 2007) under both Outreach and Engagement and Full Service Partnerships. The spreading of housing expenditures across multiple categories is one challenge inherent in the Community

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Supports and Services component category in particular (*see Brief 1 for a complete summary of CSS housing expenditures*).

For the purpose of the General System Development brief, housing expenditures were explicitly requested as a stand-alone line item in the FY 2008 – 2009 Revenue and Expenditure Report.^{viii} A total of 11 counties expended GSD Housing monies in FY 2008 – 2009, for a total dollar amount of \$1,987,978.99.

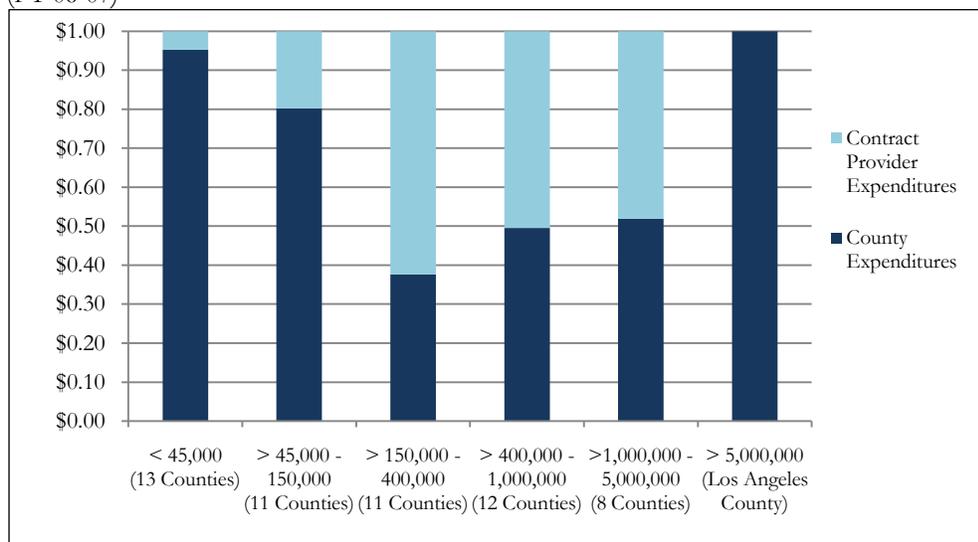
Please refer to Appendix A in the Series Overview/Summary Brief for a table displaying component and major service category (e.g., GSD) expenditures for every county/municipality.^{ix}

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II. Contextual Considerations

In order to determine potential contextual factors of importance, the UCLA/EMT Team looked to DMH funding guidelines for the Mental Health Services Act. Guidance for funding distribution was described in the Overview/Summary Brief (p. 23).^x Population is one critical factor in the MHSA funding distribution formula, and is used as a basis for categorizing counties for the purpose of analysis throughout the remainder of this brief. Figure 4.1a displays the Mental Health Services Act dollar breakout for FY 2006 – 2007.

Figure 4.1a The Mental Health Services Act Dollar - General System Development Expenditures by County Population (FY 06-07)



When the Mental Health Services Act dollar is displayed according to county size, commonalities and differences emerge:

- Proportion Expended on County Contractors: Setting aside the largest county, expenditures to county contractors as a proportion of the GSD dollar tends to increase as population increases. Intuitively, this finding makes sense because meeting the needs of a large population requires the combined forces of county and contractor staff and resources. The county population data displayed in Figure 4.1a therefore provide the context behind the statewide data displayed in Table 4.2.
 - The only exception in FY 2006 – 2007 is Los Angeles County. In addition, given the amount of money expended in Los Angeles County, it appears that the proportion spent at the county level compared to on contractor skewed the results statewide, giving Table 4.2 the appearance that the majority is spent on county, rather than on contractors. Examining the data along population and other factors yields important

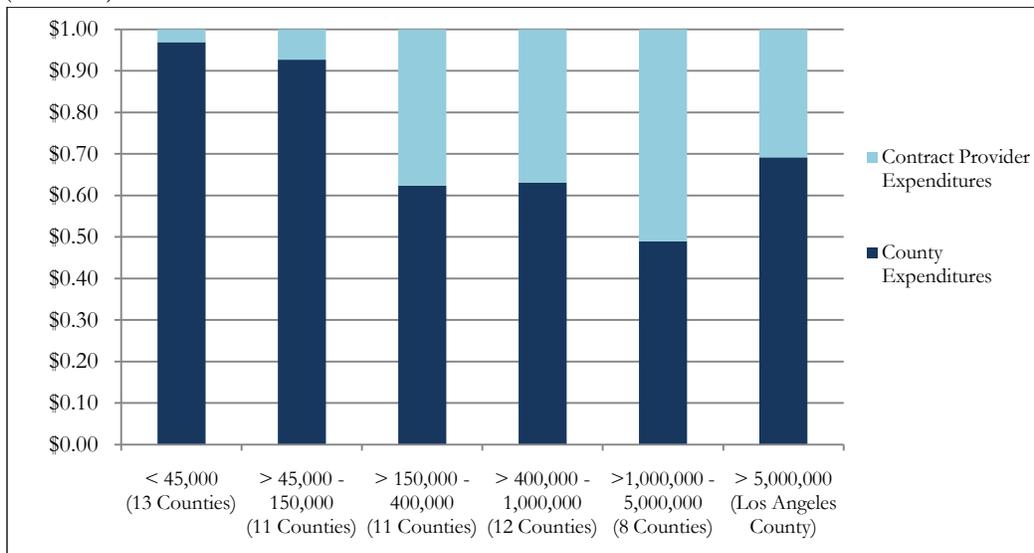
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differences between counties that otherwise are masked when examination remains at the statewide perspective.

- Unique challenges likely face the largest county that may be related to population size, and should be explored through a systematic review of the CSS plan. A potential area of exploration for all counties includes:
 - Depth of County Staffing/Breadth of County Offices: The Los Angeles Region has multiple regional offices across the county, which may have contributed to less reliance on contractor staff.

Figure 4.1b displays the MHSA/GSD dollar for FY 2007-2008, broken out into contract provider and county.

Figure 4.1b The Mental Health Services Act Dollar - General System Development Expenditures by County Population (FY 07-08)



Findings for FY 2007 – 2008 are consistent with FY 2006 – 2007. In addition, Los Angeles County shifted from all GSD expenditures at the county level to a proportion on contract providers.

A review of Annual Updates ^{xi} submitted by counties/municipalities reflecting activities implemented in FY 2007 – 2008 showed 73 percent of counties/municipalities implementing GSD documented a specific GSD model, practice, or activity. ^{xii} Please refer to the appendices for a listing of the services being implemented by counties/municipalities, as documented in the Annual Update.

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Instructions for activities to be classified under the General System Development category are broad, which has led to a variety of activities documented in this category (when counties and municipalities document the service being implemented). For example, there is overlap with Outreach and Engagement, which makes it challenging to distinguish the difference between the two expenditure categories:

- Outreach and Engagement: 13 counties reported in the Annual Update (corresponding to FY 2007-2008) providing Outreach and Engagement under GSD, and eight counties reported providing Engagement under GSD. Note that CSS **does allow** blending of funds between Outreach and Engagement, General System Development, and Full Service Partnership.

Funding the same or similar services across categories begs the question of why separate categories are necessary, and what advantages are inherent in the current distinctions under Community Services and Supports in particular.

The variation in General System Development activities suggests the need for additional information to be obtained from the counties through a review of the CSS Plan (assuming these details were asked for in the Plan Guidance):

- How is participation in a General System Development activity tracked in the county/municipality?
- What specific age groups are the foci of General System Development activities?
- How do GSD activities work to support Outreach and Engagement? The Full Service Partnerships?
- How are the Outreach and Engagement activities for which funds were expended under GSD different from Outreach and Engagement in general? Is there any difference?
- How are staff trained to implement “*General System Development*” activities?

Other services/activities listed by counties and municipalities in their Annual Updates as General System Development are displayed below in Table 4.3, aligned next to the relevant example from DMH guidance cited on p. 1.

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Table 4.3 General System Development Strategies/Activities Implemented by Counties/Municipalities (FY 07-08)

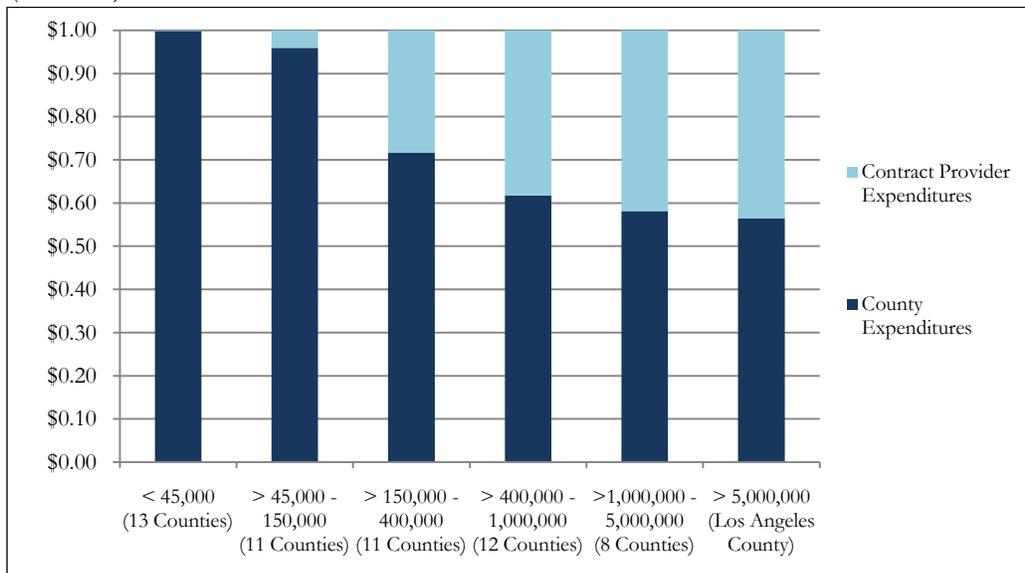
Strategy/Activity	N of Counties/ Municipalities	DMH Guidance Citation
Peer Counseling	14	p. 8, end note ii
Recovery Centers	13	Ibid
Outreach & Engagement	13*	CSS allows blended funding
Engagement	8*	CSS allows blended funding
Wellness Centers	8	p. 8, end note ii
Housing	7*	End note ii
Education	6	p. 8, end note ii
Safety Plans	4*	Ibid
Wraparound	4*	Ibid

*County only (no municipality documented implementing this strategy)

Note that although Housing was not tracked as an independent category on the FY 2007 – 2008 Revenue and Expenditure Report, it was reported out as a stand-alone activity by seven counties on the Annual Report reflecting that time period. Unfortunately, there is no way to track it back to GSD expenditures through the FY 2007 – 2008 Revenue and Expenditure Report because there was no stand-alone GSD Housing category in place until the FY 2008 – 2009 Revenue and Expenditure Report.

Figure 4.1c displays the Mental Health Services Act Dollar – General System Development broken out for county and contractor in FY 2008 – 2009. The pattern of increasing county size accompanying shifting a greater proportion (albeit not the majority of expenditures) of expenditures to contractors is strongest in FY 2008 – 2009.

Figure 4.1c The Mental Health Services Act Dollar - General System Development Expenditures by County Population (FY 08-09)



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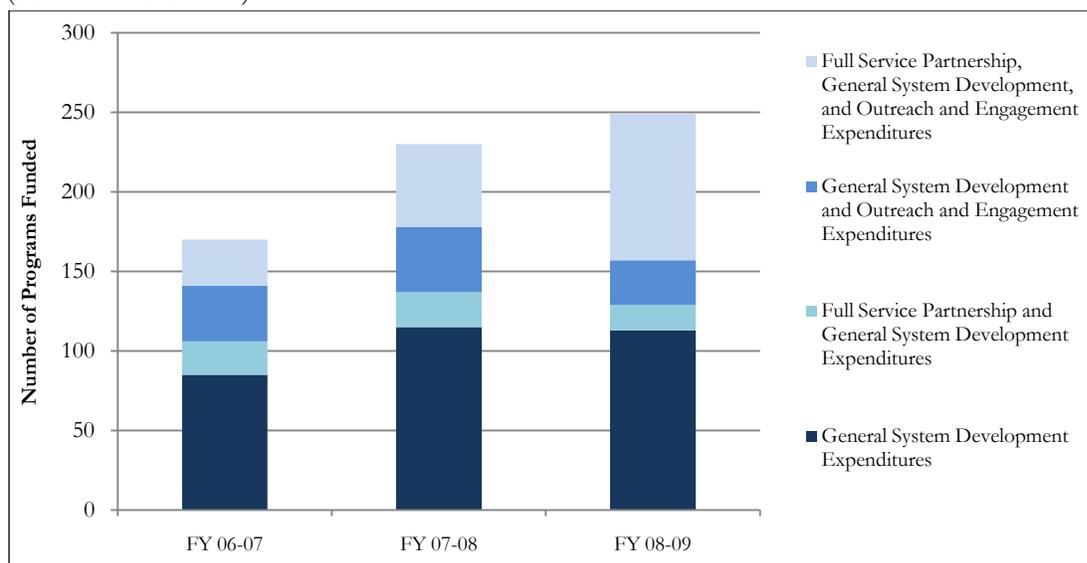
Figure 4.2 depicts the number of Community Services and Supports through General System Development on which funds were expended in each fiscal year, broken out by activity. Each county/municipality was allowed to expend funds on General System Development in any combination of the following:

- Expending funds solely from the Community Services and Supports through General System Development line item.
- Expending funds in a blended manner – hence, the program identified under General System Development is also claimed as an expenditure under Community Services and Supports through one or more of the following:
 - Full Service Partnership
 - Outreach and Engagement.

A single program can therefore be claimed as an expended line item solely out of its county's line item for Community Services and Supports through General System Development, or it can have blended support through all of the categories listed under Community Services and Supports. Tracking programs with blended expenditures raises a number of questions which are posed throughout this brief.

Figure 4.2 shows the expenditure pattern among counties and municipalities in terms of expending funds on individual programs solely with CSS – GSD funds or through a blended expenditure mechanism.

Figure 4.2 General System Development - Number of Programs Funded (FY 06-07 to FY 08-09)



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A few key findings can be gleaned from this chart:

- The number of GSD activities supported by blended expenditures increases with each fiscal year: Although this method is completely consistent with the spirit and intent of the MHSA, it does make the following questions difficult to answer through the Revenue and Expenditure Reports:
 - What proportion of the program is dedicated to General System Development? For those counties/municipalities funding Outreach and Engagement under GSD, how can specific activities documented on the Annual Update be tied to Outreach and Engagement?

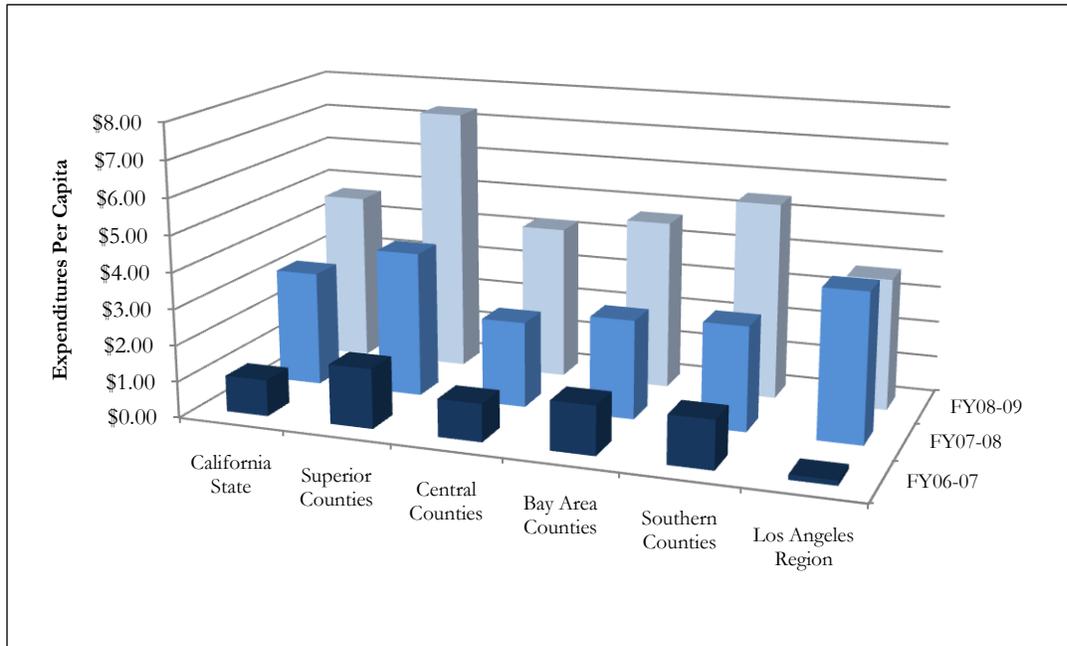
The need for additional data collection (*perhaps through the Annual Updates and CSS Plans, provided that this level of detail was requested from DMH*) is again pointed out by this example, in order to provide context for these findings. Key questions include:

- How are blended expenditure GSD programs different from GSD programs that do not blend funding? Are there any meaningful differences? There is a distinct line item for Community Services and Supports through General System Development in the Revenue and Expenditure Reports, but how might these programs be qualitatively different from programs in which funding is blended? For example:
 - Is staff able to clearly articulate the purpose of the Community Services and Supports General System Development aspect of the blended program, as distinct and unique from the Full Service Partnership and Outreach and Engagement?
- Does adding General System Development funds to FSP programming change FSP programming in any fundamental way from FSP programming without this augmentation? Does adding Outreach and Engagement expenditures to General System Development programming similarly change programming in any fundamental way?
- How are blended GSD expenditure programs different from programs in which expenditures are not blended? For example, counties/municipalities which expend funds solely on GSD, separately on outreach and engagement activities, and separately on FSP? How do expenditure patterns vary in blended compared to separated settings? What factors move counties and municipalities toward blending?

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The impact of county population on overall General System Development expenditures per capita is displayed in Figure 4.3. “*Per capita*” means per person.^{xiii}

Figure 4.3 General System Development Expenditures Per Capita Relative to State and Region Population^{xiv}
(FY 06-07 to FY 08-09)

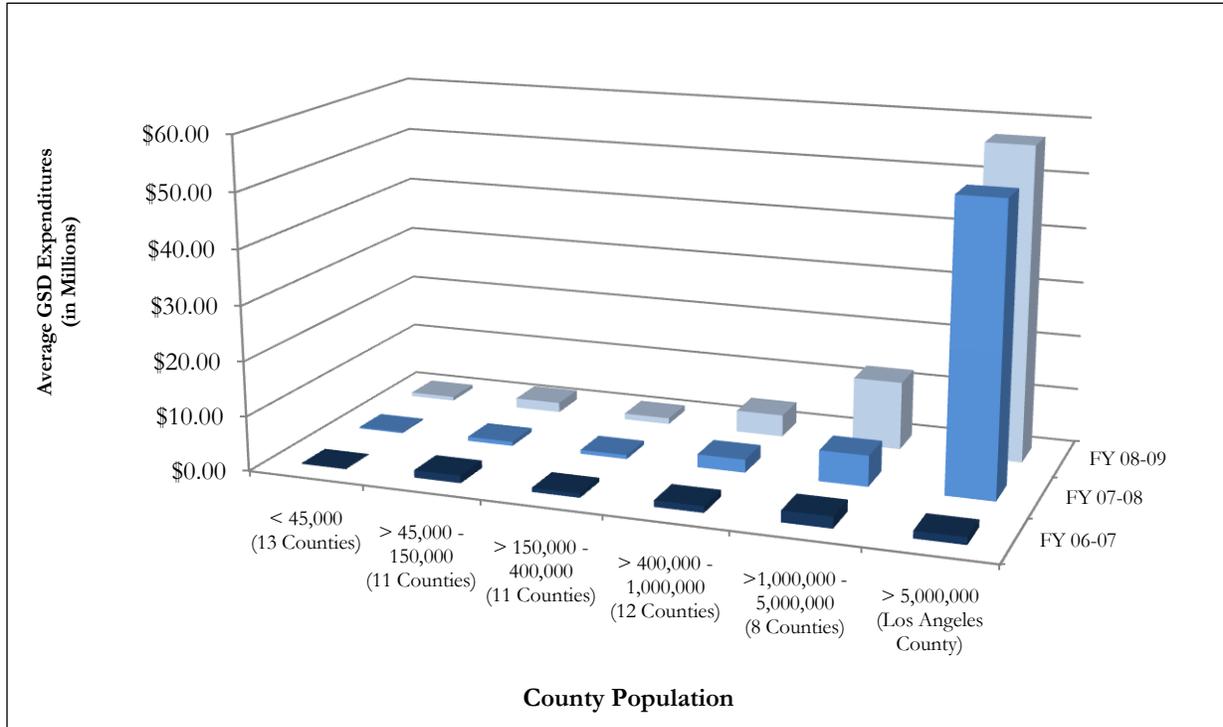


The result of per capita analysis suggest that DMH policy to provide a baseline of funding to the smallest counties has been effective. The Superior and Central Counties are shown in each year as expending a baseline amount either on par with the Statewide per-person expenditure amount, or exceeding it.

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Examination of General System Development expenditures by overall county population (without including per capita) revealed that more populous counties tended to spend more on average through the GSD program, in each fiscal year analyzed (see Figure 4.4). This finding suggests county GSD average total expenditures seem to be associated with population size.

Figure 4.4 Average General System Development Expenditures by County Population
(FY 06-07 to FY 08-09)



The relationship between population and expenditures demonstrates that examining allocation factors for potential impact on expenditures is a suitable course of action, and the team will explore other factors in future briefs (e.g. federal poverty level, rates of insurance).

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III. Summary

- Three in four counties expending funds under “*General System Development*” documented a specific strategy being implemented under the General System Development category in their Annual Update. Strategies documented are in alignment with DMH guidance for General System Development as a mechanism to “*improve programs, services and supports.*”^{xv}
- Cross-category expenditures within Community Services and Supports has led to some overlap between Outreach and Engagement. Examination of the need for General System Development as a unique category should be considered.
- DMH guidance to provide a baseline of funding for the smallest counties is supported by analysis of expenditures per capita.
- Population size is related to General System Development funds expenditures, with expenditures increasing as county population increases.

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Appendix A:

*General System Development Total Expenditures by County and Municipality:
FY 2006 - 2007*

County	Total General System Development	Category					
		County Personnel	Contract Provider Personnel	County Other	Contract Provider Other	County Total	Contract Provider Total
Alameda	\$713,303.23	--	\$478,008.71	--	\$235,294.53	--	\$713,303.23
Alpine	--	--	--	--	--	--	--
Amador	--	--	--	--	--	--	--
Berkeley City	--	--	--	--	--	--	--
Butte	\$173,790.00	\$123,779.00	--	\$50,011.00	--	\$173,790.00	--
Calaveras	\$164,243.00	\$132,939.00	--	\$31,304.00	--	\$164,243.00	--
Colusa	\$390,791.00	\$271,569.48	\$33,247.50	\$76,596.52	\$9,377.50	\$348,166.00	\$42,625.00
Contra Costa	\$657,269.42	\$343,935.79	\$1,921.61	\$44,236.81	\$267,175.21	\$388,172.60	\$269,096.82
Del Norte	\$179,695.00	\$125,786.50	--	\$53,908.50	--	\$179,695.00	--
El Dorado	\$309,617.03	\$246,403.03	\$34,745.00	\$24,964.00	\$3,505.00	\$271,367.03	\$38,250.00
Fresno	\$153,306.19	\$89,960.39	--	\$63,345.80	--	\$153,306.19	--
Glenn	\$127,855.75	\$65,206.43	--	\$62,649.32	--	\$127,855.75	--
Humboldt	\$3,363,949.46	\$1,745,538.10	--	\$1,618,411.36	--	\$3,363,949.46	--
Imperial	--	--	--	--	--	--	--
Inyo	\$98,687.56	\$78,950.05	--	\$19,737.51	--	\$98,687.56	--
Kern	\$2,897,139.85	\$1,458,688.00	--	\$536,110.62	\$902,341.23	\$1,994,798.62	\$902,341.23
Kings	--	--	--	--	--	--	--
Lake	\$157,081.47	\$37,533.95	--	\$111,679.52	\$7,868.00	\$149,213.47	\$7,868.00
Lassen	\$33,528.00	--	--	\$33,528.00	--	\$33,528.00	--
Los Angeles	\$1,346,909.00	\$1,334,655.00	--	\$12,254.00	--	\$1,346,909.00	--
Madera	\$8,968,298.79	\$4,753,328.00	--	\$1,748,486.64	\$2,466,484.15	\$6,501,814.64	\$2,466,484.15
Marin	--	--	--	--	--	--	--
Mariposa	--	--	--	--	--	--	--
Mendocino	\$328,799.00	\$88,083.00	--	\$32,951.00	\$207,765.00	\$121,034.00	\$207,765.00
Merced	\$852,334.26	\$604,642.34	\$64,051.00	\$162,277.92	\$21,363.00	\$766,920.26	\$85,414.00
Modoc	--	--	--	--	--	--	--
Mono	--	--	--	--	--	--	--
Monterey	\$1,782,872.29	\$411,012.21	\$599,681.73	\$129,359.60	\$642,818.75	\$540,371.81	\$1,242,500.48
Napa	\$125,085.29	\$105,303.29	--	\$19,782.00	--	\$125,085.29	--
Nevada	\$44,135.00	\$27,389.48	\$4,428.39	\$12,317.13	--	\$39,706.61	\$4,428.39
Orange	\$3,230,295.50	\$1,670,504.50	\$936,985.00	\$110,659.00	\$512,147.00	\$1,781,163.50	\$1,449,132.00
Placer	\$192,192.82	\$71,983.80	--	\$120,209.02	--	\$192,192.82	--
Plumas	\$20,639.37	\$18,345.11	--	\$2,294.27	--	\$20,639.37	--
Riverside	\$4,032,195.15	\$2,099,960.89	--	\$1,090,114.45	\$842,119.81	\$3,190,075.35	\$842,119.81
Sacramento	\$586,511.00	--	\$61,019.00	--	\$525,492.00	--	\$586,511.00
San Benito	\$539,372.00	\$388,347.84	--	\$151,024.16	--	\$539,372.00	--
San Bernardino	\$3,178,447.26	\$3,047,433.63	\$131,013.62	--	--	\$3,047,433.63	\$131,013.62
San Diego	\$4,122,242.00	--	\$1,932,132.00	--	\$2,190,110.00	--	\$4,122,242.00
San Francisco	\$1,917,129.46	\$176,127.46	\$971,701.47	--	\$769,300.53	\$176,127.46	\$1,741,002.00
San Joaquin	\$247,744.14	\$184,791.00	--	\$62,953.14	--	\$247,744.14	--
San Luis Obispo	\$1,037,446.31	\$194,916.83	\$354,730.92	\$252,683.66	\$235,114.90	\$447,600.49	\$589,845.82
San Mateo	\$2,561,796.82	\$1,660,821.67	\$72,667.10	\$463,625.74	\$364,682.31	\$2,124,447.41	\$437,349.41
Santa Barbara	\$402,945.00	--	--	\$402,945.00	--	\$402,945.00	--
Santa Clara	\$350,117.82	\$215,794.94	--	\$134,322.88	--	\$350,117.82	--
Santa Cruz	\$4,806,861.27	\$415,814.65	--	\$97,711.57	\$4,293,335.04	\$513,526.22	\$4,293,335.04
Shasta	\$139,547.12	\$72,056.26	\$32,850.00	\$34,640.86	--	\$106,697.12	\$32,850.00
Sierra	--	--	--	--	--	--	--
Siskiyou	--	--	--	--	--	--	--
Solano	\$1,030,630.16	\$257,026.38	\$302,879.02	\$53,736.63	\$416,988.13	\$310,763.01	\$719,867.15
Sonoma	\$712,252.27	\$88,407.79	\$236,569.57	\$111,795.01	\$275,479.90	\$200,202.80	\$512,049.47
Stanislaus	\$1,157,844.02	\$378,455.16	\$336,465.51	\$244,691.53	\$198,231.83	\$623,146.69	\$534,697.34
Sutter-Yuba	\$660,827.10	\$364,108.83	\$140,018.33	\$156,699.94	--	\$520,808.77	\$140,018.33

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*General System Development Total Expenditures by County and Municipality:
 FY 2006 – 2007*

County	Total General System Development	Category					
		County Personnel	Contract Provider Personnel	County Other	Contract Provider Other	County Total	Contract Provider Total
Tehama	--	--	--	--	--	--	--
Tri-Cities	--	--	--	--	--	--	--
Trinity	\$41,253.00	\$33,002.40	--	\$8,250.60	--	\$41,253.00	--
Tulare	\$844,780.67	--	\$407,729.12	--	\$437,051.55	--	\$844,780.67
Tuolumne	\$52,298.00	\$21,100.00	\$29,575.00	\$1,623.00	--	\$22,723.00	\$29,575.00
Ventura	\$571,242.92	\$267,437.25	\$186,674.77	\$37,508.06	\$79,622.85	\$304,945.30	\$266,297.62
Yolo	\$205,993.00	\$149,688.00	\$21,523.00	\$13,441.00	\$21,341.00	\$163,129.00	\$42,864.00

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*General System Development Total Expenditures by County and Municipality:
FY 2007 - 2008*

County	Total General System Development	Category					
		County Personnel	Contract Provider Personnel	County Other	Contract Provider Other	County Total	Contract Provider Total
Alameda	\$1,810,352.62	\$559,309.40	\$845,511.73	\$61,564.28	\$343,967.21	\$620,873.68	\$1,189,478.94
Alpine	--	--	--	--	--	--	--
Amador	\$72,139.00	\$58,432.39	--	\$13,706.61	--	\$72,139.00	--
Berkeley City	\$173,199.00	\$160,692.00	--	\$12,507.00	--	\$173,199.00	--
Butte	\$968,212.00	\$746,062.00	\$14,761.00	\$198,720.00	\$8,669.00	\$944,782.00	\$23,430.00
Calaveras	\$582,246.00	\$476,371.00	--	\$105,875.00	--	\$582,246.00	--
Colusa	\$903,410.00	\$686,591.60	--	\$216,818.40	--	\$903,410.00	--
Contra Costa	--	--	--	--	--	--	--
Del Norte	--	--	--	--	--	--	--
El Dorado	\$444,423.28	\$289,610.36	--	\$154,812.92	--	\$444,423.28	--
Fresno	\$1,801,757.33	\$1,100,040.62	--	\$701,716.71	--	\$1,801,757.33	--
Glenn	\$992,703.00	\$625,402.89	--	\$367,300.11	--	\$992,703.00	--
Humboldt	\$3,925,656.00	\$1,967,297.00	--	\$1,958,359.00	--	\$3,925,656.00	--
Imperial	\$602,519.70	\$351,406.76	--	\$251,112.94	--	\$602,519.70	--
Inyo	\$40,378.00	\$25,034.36	--	\$15,343.64	--	\$40,378.00	--
Kern	\$3,990,416.47	\$2,583,249.75	\$151,969.26	\$455,490.71	\$799,706.75	\$3,038,740.46	\$951,676.01
Kings	\$62,983.00	\$1,837.00	\$34,572.00	\$15,321.00	\$11,253.00	\$17,158.00	\$45,825.00
Lake	\$528,561.01	\$259,209.44	--	\$179,987.37	\$89,364.20	\$439,196.81	\$89,364.20
Lassen	\$140,726.00	\$27,795.00	--	\$30,499.00	\$82,432.00	\$58,294.00	\$82,432.00
Los Angeles	\$52,366,677.34	\$25,417,631.20	--	\$10,802,425.24	\$16,146,620.90	\$36,220,056.44	\$16,146,620.90
Madera	\$1,140,956.00	\$618,644.00	--	\$167,316.00	\$354,996.00	\$785,960.00	\$354,996.00
Marin	--	--	--	--	--	--	--
Mariposa	--	--	--	--	--	--	--
Mendocino	\$488,250.00	\$258,871.00	\$126,167.00	\$103,212.00	--	\$362,083.00	\$126,167.00
Merced	\$859,675.25	\$567,462.19	\$127,325.00	\$135,498.64	\$29,389.42	\$702,960.83	\$156,714.42
Modoc	\$179,003.00	\$136,257.08	--	\$42,745.92	--	\$179,003.00	--
Mono	--	--	--	--	--	--	--
Monterey	\$1,894,466.14	\$803,236.74	\$436,560.20	\$302,726.92	\$351,942.28	\$1,105,963.66	\$788,502.48
Napa	\$241,480.89	\$225,947.47	--	\$15,533.42	--	\$241,480.89	--
Nevada	\$425.00	\$425.00	--	--	--	\$425.00	--
Orange	\$6,434,713.17	\$2,787,872.20	\$2,470,033.23	\$370,808.39	\$805,999.34	\$3,158,680.59	\$3,276,032.58
Placer	\$424,837.45	\$123,062.68	\$104,837.65	\$170,727.20	\$26,209.92	\$293,789.88	\$131,047.57
Plumas	\$70,541.00	\$36,153.00	--	\$34,388.00	--	\$70,541.00	--
Riverside	\$11,220,718.98	\$6,754,515.85	--	\$3,209,245.25	\$1,256,957.88	\$9,963,761.10	\$1,256,957.88
Sacramento	\$1,863,922.00	--	\$427,332.00	--	\$1,436,590.00	--	\$1,863,922.00
San Benito	\$811,386.00	\$567,970.20	--	\$243,415.80	--	\$811,386.00	--
San Bernardino	\$8,138,872.20	\$2,549,346.00	\$1,798,315.00	\$1,128,737.79	\$2,662,473.41	\$3,678,083.79	\$4,460,788.41
San Diego	\$10,149,571.63	--	\$5,255,244.17	--	\$4,894,327.46	--	\$10,149,571.63
San Francisco	\$2,212,759.70	\$502,968.63	\$1,226,078.47	\$2,500.00	\$481,212.60	\$505,468.63	\$1,707,291.07
San Joaquin	\$2,879,576.88	\$1,147,280.10	--	\$1,732,296.78	--	\$2,879,576.88	--
San Luis Obispo	\$1,785,749.70	\$521,217.08	\$654,873.96	\$267,272.25	\$342,386.41	\$788,489.33	\$997,260.37
San Mateo	\$3,079,798.00	\$2,085,388.00	--	\$558,957.00	\$435,453.00	\$2,644,345.00	\$435,453.00
Santa Barbara	\$1,957,030.33	\$949,169.83	\$585,967.37	\$291,650.75	\$130,242.38	\$1,240,820.58	\$716,209.75
Santa Clara	\$3,831,873.17	\$2,200,804.25	--	\$1,631,068.92	--	\$3,831,873.17	--
Santa Cruz	\$2,079,145.19	\$581,953.70	--	\$27,623.71	\$1,469,567.79	\$609,577.41	\$1,469,567.79
Shasta	\$164,228.66	\$59,534.66	--	\$104,694.00	--	\$164,228.66	--
Sierra	\$8,842.94	--	--	\$8,842.94	--	\$8,842.94	--
Siskiyou	--	--	--	--	--	--	--
Solano	\$3,401,305.70	\$1,184,726.10	--	\$191,286.43	\$2,025,293.17	\$1,376,012.53	\$2,025,293.17
Sonoma	\$2,987,551.62	\$1,638,691.76	\$584,841.62	\$510,937.28	\$253,080.96	\$2,149,629.04	\$837,922.58
Stanislaus	\$2,303,803.75	\$1,004,128.00	\$640,353.00	\$221,916.00	\$437,406.75	\$1,226,044.00	\$1,077,759.75
Sutter-Yuba	\$355,829.00	\$312,602.00	\$36,923.00	\$6,304.00	--	\$318,906.00	\$36,923.00
Tehama	\$237,694.54	\$159,704.00	--	\$77,990.54	--	\$237,694.54	--
Tri-Cities	--	--	--	--	--	--	--

California's Investment in the Public Mental Health System
 Brief 4: Providing Community Services and Supports through
 General System Development

*General System Development Total Expenditures by County and Municipality:
 FY 2007 - 2008*

County	Total General System Development	Category					
		County Personnel	Contract Provider Personnel	County Other	Contract Provider Other	County Total	Contract Provider Total
Trinity	\$289,705.00	\$168,028.48	--	\$121,676.52	--	\$289,705.00	--
Tulare	\$1,081,417.03	--	\$655,825.71	--	\$425,591.32	--	\$1,081,417.03
Tuolumne	\$425,118.00	\$37,934.00	--	\$387,184.00	--	\$425,118.00	--
Ventura	\$1,053,767.00	\$62,589.00	\$654,832.50	\$55,703.00	\$280,642.50	\$118,292.00	\$935,475.00
Yolo	\$450,097.35	\$179,756.65	\$71,009.81	\$26,379.77	\$172,951.12	\$206,136.42	\$243,960.93

California's Investment in the Public Mental Health System
Brief 4: Providing Community Services and Supports through
General System Development

*General System Development Total Expenditures by County and Municipality:
FY 2008 - 2009*

County	Total General System Development	Category									
		County Personnel	Contract Provider Personnel	County Operating	Contract Provider Operating	County Other GSD Housing	Contract Provider Other GSD Housing	County Other	Contract Provider Other	County Total	Contract Provider Total
Alameda	\$2,603,011.46	\$889,504.00	\$1,018,898.95	\$176,863.07	\$302,920.99	--	--	--	\$214,823.98	\$1,066,367.53	\$1,536,643.93
Alpine	\$35,464.00	\$4,766.00	\$21,421.00	\$5,002.00	\$4,275.00	--	--	--	--	\$9,768.00	\$25,696.00
Amador	\$1,875,774.87	\$1,350,558.00	--	\$525,216.96	--	--	--	--	--	\$1,875,774.87	--
Berkeley City	\$194,168.00	\$185,484.00	--	\$8,684.00	--	--	--	--	--	\$194,168.00	--
Butte	\$1,766,465.00	\$1,078,462.00	\$109,480.00	\$154,548.00	\$151,186.00	--	--	\$272,789.00	--	\$1,505,799.00	\$260,666.00
Calaveras	\$393,428.20	\$322,217.00	--	\$62,115.20	--	\$5,440.00	--	\$3,656.00	--	\$393,428.20	--
Colusa	\$1,922,791.92	\$1,442,093.00	--	\$480,698.48	--	--	--	--	--	\$1,922,791.92	--
Contra Costa	\$6,728,688.60	\$1,295,775.00	\$2,376,304.40	\$142,868.40	\$1,176,148.95	\$1,082,956.00	\$246,600.00	\$15,986.00	\$392,049.65	\$2,537,585.60	\$4,191,103.00
Del Norte	\$1,059,813.94	\$698,679.00	--	\$184,526.46	--	\$47,102.35	--	\$129,506.13	--	\$1,059,813.94	--
El Dorado	\$289,667.72	\$114,435.00	--	\$146,257.53	--	--	--	\$28,975.00	--	\$289,667.72	--
Fresno	\$4,577,528.85	\$2,561,173.00	\$280,395.38	\$1,365,553.63	\$370,406.68	--	--	--	--	\$3,926,726.79	\$650,802.06
Glenn	\$1,231,369.00	\$837,331.00	--	\$394,038.08	--	--	--	--	--	\$1,231,369.00	--
Humboldt	\$4,688,537.00	\$2,490,602.00	--	\$2,146,322.94	--	\$51,612.06	--	--	--	\$4,688,537.00	--
Imperial	\$785,361.00	\$612,762.00	--	\$169,320.00	--	--	--	\$3,279.00	--	\$785,361.00	--
Inyo	\$1,762,645.86	\$1,462,996.00	--	\$299,649.80	--	--	--	--	--	\$1,762,645.86	--
Kern	\$9,243,036.65	\$6,267,076.00	\$246,184.21	\$985,727.95	--	--	\$506.00	\$40,211.56	\$1,703,330.97	\$7,293,015.47	\$1,950,021.18
Kings	\$1,360,469.00	\$127,881.00	\$545,590.00	\$338,439.00	\$145,797.00	\$166,447.00	--	\$36,315.00	--	\$669,082.00	\$691,387.00
Lake	\$693,801.72	\$356,933.00	--	\$223,037.38	--	--	--	\$113,831.09	--	\$693,801.72	--
Lassen	\$314,172.50	\$183,063.00	--	\$115,338.60	--	--	--	\$3,404.75	\$12,366.14	\$301,806.36	\$12,366.14
Los Angeles	\$57,285,263.49	\$25,329,497.00	--	\$5,007,747.08	--	--	--	\$1,976,733.00	\$24,971,286.00	\$32,313,977.49	\$24,971,286.00
Madera	\$9,124,927.00	\$5,473,199.00	--	\$3,651,728.00	--	--	--	--	--	\$9,124,927.00	--
Marin	--	--	--	--	--	--	--	--	--	--	--
Mariposa	--	--	--	--	--	--	--	--	--	--	--
Mendocino	\$445,852.66	\$310,711.00	\$99,432.32	\$35,708.92	--	--	--	--	--	\$346,420.34	\$99,432.32
Merced	\$2,426,427.88	\$764,309.00	\$230,667.52	\$102,248.00	\$35,372.00	--	--	\$1,279,857.00	\$13,974.00	\$2,146,414.36	\$280,013.52
Modoc	\$1,001,151.00	\$610,702.00	--	\$390,449.28	--	--	--	--	--	\$1,001,151.00	--
Mono	--	--	--	--	--	--	--	--	--	--	--
Monterey	\$2,306,478.21	\$1,014,725.00	\$594,567.86	\$306,343.24	\$377,841.64	--	--	--	\$13,000.00	\$1,321,068.71	\$985,409.50
Napa	\$270,824.25	\$253,635.00	--	\$17,189.42	--	--	--	--	--	\$270,824.25	--
Nevada	\$789,497.88	\$444,272.00	\$19,100.00	\$326,125.26	--	--	--	\$0.25	--	\$770,397.88	\$19,100.00
Orange	\$11,027,073.37	\$5,391,431.00	\$3,412,224.65	\$1,012,810.15	\$1,031,021.96	\$77,633.06	--	\$89,525.43	\$12,426.72	\$6,571,400.04	\$4,455,673.33
Placer	\$775,650.00	\$250,716.00	\$174,093.00	\$272,135.00	\$78,706.00	--	--	--	--	\$522,851.00	\$252,799.00
Plumas	--	--	--	--	--	--	--	--	--	--	--
Riverside	\$31,878,532.00	\$22,071,574.00	--	\$5,037,927.00	--	--	--	\$2,079,141.00	\$2,689,890.00	\$29,188,642.00	\$2,689,890.00
Sacramento	\$4,154,118.00	--	\$1,416,426.00	--	\$1,073,815.00	--	\$143,015.00	--	\$1,520,862.00	--	\$4,154,118.00
San Benito	\$571,058.82	\$439,715.00	--	\$131,343.53	--	--	--	--	--	\$571,058.82	--
San Bernardino	\$12,870,052.02	\$8,010,819.00	\$2,108,304.56	\$1,304,785.84	\$1,446,142.43	--	--	--	--	\$9,315,605.02	\$3,554,447.00

California's Investment in the Public Mental Health System
Brief 4: Providing Community Services and Supports through
General System Development

*General System Development Total Expenditures by County and Municipality:
FY 2008 - 2009*

County	Total General System Development	Category									
		County Personnel	Contract Provider Personnel	County Operating	Contract Provider Operating	County Other GSD Housing	Contract Provider Other GSD Housing	County Other	Contract Provider Other	County Total	Contract Provider Total
San Diego	\$17,369,786.81	\$16,240.00	\$8,649,861.25	\$379,527.27	\$4,979,671.13	--	--	\$387,232.43	\$2,957,255.00	\$782,999.43	\$16,586,787.38
San Francisco	\$3,010,583.00	\$635,054.00	\$1,674,759.52	--	\$523,856.96	--	--	--	\$176,912.52	\$635,054.00	\$2,375,529.00
San Joaquin	\$4,117,675.26	\$1,604,785.00	--	\$175,063.03	--	--	--	\$509,361.22	\$1,828,466.22	\$2,289,209.04	\$1,828,466.22
San Luis Obispo	\$2,157,165.00	\$956,093.00	\$761,603.00	\$248,111.00	\$174,161.00	--	--	\$190.00	\$17,007.00	\$1,204,394.00	\$952,771.00
San Mateo	\$4,087,362.00	\$2,740,171.00	--	\$550,895.00	--	\$30,773.00	--	\$465,505.00	\$300,018.00	\$3,787,344.00	\$300,018.00
Santa Barbara	\$2,205,982.00	\$1,340,418.00	\$495,103.00	\$134,360.00	\$236,101.00	--	--	--	--	\$1,474,778.00	\$731,204.00
Santa Clara	\$13,682,327.90	\$7,850,833.00	\$2,871,970.06	\$1,041,585.26	\$1,917,939.24	--	--	--	--	\$8,892,418.59	\$4,789,909.31
Santa Cruz	\$2,611,287.70	\$899,772.00	--	--	--	--	--	\$2,784.35	\$1,708,731.00	\$902,556.70	\$1,708,731.00
Shasta	\$236,842.00	\$187,428.00	--	\$43,079.00	--	--	--	\$6,335.00	--	\$236,842.00	--
Sierra	\$124,408.00	\$57,197.00	--	\$67,211.00	--	--	--	--	--	\$124,408.00	--
Siskiyou	--	--	--	--	--	--	--	--	--	--	--
Solano	\$5,178,005.00	\$1,433,967.00	\$2,336,697.00	\$190,059.00	\$1,073,131.00	--	--	\$344.00	\$143,807.00	\$1,624,370.00	\$3,553,635.00
Sonoma	\$3,140,819.66	\$1,605,028.00	\$674,181.50	\$587,683.64	\$273,926.86	--	--	--	--	\$2,192,711.30	\$948,108.36
Stanislaus	\$4,751,142.00	\$2,794,186.00	\$901,297.00	\$273,555.00	\$408,424.00	--	\$83,509.00	\$32,803.00	\$257,368.00	\$3,100,544.00	\$1,650,598.00
Sutter-Yuba	\$236,969.20	\$126,273.00	--	\$35,912.99	--	\$52,385.52	--	\$22,397.36	--	\$236,969.20	--
Tehama	\$941,689.60	\$652,802.00	--	\$288,887.81	--	--	--	--	--	\$941,689.60	--
Tri-Cities	\$198,937.00	\$9,023.00	--	\$9,954.00	--	--	--	\$179,960.00	--	\$198,937.00	--
Trinity	\$110,255.00	\$60,640.00	--	\$49,614.75	--	--	--	--	--	\$110,255.00	--
Tulare	\$2,451,695.60	--	\$1,532,870.85	--	\$704,430.81	--	--	--	\$214,393.94	--	\$2,451,695.60
Tuolumne	\$711,168.00	\$467,607.00	--	\$100,081.00	--	--	--	\$143,480.00	--	\$711,168.00	--
Ventura	\$3,348,687.97	\$1,501,153.00	--	\$239,101.32	\$311,206.00	--	--	\$506,684.00	\$790,544.00	\$2,246,937.97	\$1,101,750.00
Yolo	\$980,911.37	\$653,677.00	\$14,544.54	\$156,162.90	-\$158.35	--	--	\$151,450.49	\$5,235.01	\$961,290.17	\$19,621.20

California's Investment in the Public Mental Health System
 Brief 4: Providing Community Services and Supports through
 General System Development

Appendix B: Summary of General System Development Services provided by Counties/Municipalities in FY 2007-2008

Yellow = Strategy was documented in the CSS component, but was not reported as being specific to General System Development

County	Services										Specific Populations			
	Wraparound Program	Wellness Center	Recovery Center/ Programs	Crisis Intervention/ Support	Outreach	Engagement	Housing	Safety Plans (services that encourage clients to stay in community)	Peer Counseling/ Support Services	Education (of peers, family, and/or community)	Families	Unservd/or Underserved	Transition Age Youth	Older Adults
Alameda														
Alpine								1						
Amador														
Berkeley City		1	1						1	1				
Butte		1	1	1					1					
Calaveras														
Colusa											1			
Contra Costa									1		1			1
Del Norte														
El Dorado		1	1	1	1	1					1		1	
Fresno														
Glenn				1		1		1						
Humboldt				1	1	1								1
Imperial			1											
Inyo				1				1						
Kern	1		1	1	1						1			
Kings				1							1			
Lake														
Lassen					1	1								
Los Angeles		1			1	1	1						1	1
Madera						1					1			
Marin														
Mariposa													1	1
Mendocino											1			1
Merced		1							1	1				1
Modoc														
Mono														
Monterey													1	1

California's Investment in the Public Mental Health System
 Brief 4: Providing Community Services and Supports through
 General System Development

Summary of General System Development Services provided by Counties/Municipalities in FY 2007-2008

Yellow = Strategy was documented in the CSS component, but was not reported as being specific to General System Development

County	Services										Specific Populations			
	Wraparound Program	Wellness Center	Recovery Center/ Programs	Crisis Intervention/ Support	Outreach	Engagement	Housing	Safety Plans (services that encourage dients to stay in community)	Peer Counseling / Support Services	Education (of peers, family, and/or community)	Families	Unserved/or Underserved	Transition Age Youth	Older Adults
Orange		1	1	1					1			1	1	1
Placer			1	1	1				1		1			
Plumas														
Riverside			1	1			1		1		1		1	1
Sacramento			1						1					
San Benito				1		1		1						
San Bernardino			1	1	1								1	
San Diego	1		1	1	1		1		1	1	1	1		
San Francisco											1			1
San Joaquin	1	1	1		1				1					
San Luis Obispo				1	1	1	1		1	1	1	1		
San Mateo				1										1
Santa Barbara				1					1		1			
Santa Clara							1				1		1	1
Santa Cruz				1					1	1	1	1		1
Shasta				1							1			1
Sierra														
Siskiyou														
Solano			1	1										
Sonoma														
Stanislaus						1			1				1	
Sutter-Yuba														
Tehama														
Tri City														
Trinity														
Tulare														
Tuolumne							1			1				
Ventura				1							1			
Yolo														
Total (SD specific)	4	5	12	19	10	6	5	2	14	7	13	4	5	5
Total (not SD specific)	0	2	1	2	3	2	1	2	0	0	4	0	5	8
Total (overall)	4	7	13	21	13	8	6	4	14	7	17	4	10	13

Appendix C: Revenue and Expenditure Reports

Process of Transferring Individual County Excel Files into Master Cross-Site File

The MHSA (FY: 06/07, 07/08, 08/09) Database is an aggregated database containing fiscal data from a total of 59 California counties/municipalities spanning three fiscal year periods, covering 25 program data sets, sourced from 589 distinct file locations, containing a total of 4,498 unique variables, encompassing a grand total of 287,265 distinct data points.

Fiscal Year 2006-2007 contained 1,325 distinct variables provided by 57 counties/municipalities across 6 programs located within 57 separate files containing a total of 72,525 distinct data points.

Fiscal Year 2007-2008 contained 1,265 distinct variables provided by 59 counties/municipalities across 7 programs located within 60 separate files containing a total of 75,900 distinct data points.

Fiscal Year 2008-2009 contained 2,264 distinct variables provided by 59 counties/municipalities across 11 programs located within 472 separate files containing a total of 135,840 distinct data points.

The MHSA Database was constructed through a process of template creation, formula crafting, running transfer protocols and performing validity checks.

Templates were formed via construction of a list of all variables across each program over all three fiscal years. Formula were generated to transfer the values of individual cells to the database template and were compiled to transfer all the relevant data points within a given workbook and, subsequently, entire source-file.

Formulas were crafted for each of the unique variables contained within each program or workbook. Master formulae were crafted for each workbook within a file or fiscal year. The master formulae performed the relocation of each relevant data point, across all programs, within a given file or fiscal year.

Transfer protocols were generated to perform manual and semi-automated opening and closing of files, updating formula and transferring the relevant data values of each fiscal year to the database. Validity checks were performed throughout each stage of the process with full checks on each new formula, random spot checks, specific value checks and redundant report checks.

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Challenges/Limitations

Complications in the construction of the database template arose from the systemic variance within a specific program across multiple fiscal years. Each program contains differing sets of reported variables across each fiscal year. Such complexity required the database construction and formulae formats to account for the disparate data formats. This was accomplished through the merger of otherwise identical variables names that were renamed and through the adjustment of cell-specific spacing references in all formulae.

Further complicating the construction of the database was the systemic variance between the three fiscal years in file sets and data locations. While fiscal years 2006-2007 and 2007-2008 are rather similar the 2008-2009 fiscal year is provided in an entirely different file set format. Additionally, each fiscal year contains noteworthy variance in data locations from the other fiscal years. This complexity required the substantial retooling of the formula sets and numerous additional, unique formula sets to be constructed.

However, the most severe complications came as a result of modifications performed by reporting counties to the file names, workbook names and, most significantly, workbook formats. Variances which caused transfer protocols to report incorrect and invalid data points, if not miss the source-data entirely. These issues necessitated the manual reformatting of all files and workbooks locations found to be employing deviant standards and the subsequent manual operation of all associated transfer protocols.

In addition, the FY 2006-2007 and FY 2007-2008 formula cells were not locked. Therefore, counties could modify the formulas and mistakes were made. The UCLA/EMT team therefore had to create summary variables, rather than rely upon the formulas as included in the Revenue and Expenditure Reports.

The FY 2008 – 2009 cell linking CSS total to the summary page was not locked, and the CSS totals were incorrect for three of the four counties that opted to manually insert CalHFA Housing Allocations. As a result, the CSS grand total had to be calculated using programming language for all counties (for the purpose accurate expenditures to be included in this report).

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End Notes

ⁱ California Department of Mental Health (2010, January). *Mental Health Services Act Expenditure Report, Fiscal Year 2010 – 2011*. Sacramento, CA.

ⁱⁱ <http://www.dmh.ca.gov/DMHDocs/docs/letters05/05-05CSS.pdf>

ⁱⁱⁱ Ibid

<http://www.dmh.ca.gov/DMHDocs/docs/notices08/08-12.pdf>

<http://www.dmh.ca.gov/DMHDocs/docs/notices08/08-31.pdf>

^{iv} The number of counties in Fiscal Year 2008 – 2009 is 59 (there are 58 counties in California) because two counties receive joint funding, and two cities receive funding under the Mental Health Services Act.

^v Calculation of unspent monies did not include monies that are required to be set aside. This includes prudent reserve and monies that automatically revert due to expiration. In addition, MHSA provided monies to counties for planning purposes in State Fiscal Years 2006 – 2007 and 2007 – 2008 that were not tied to any component. The UCLA/EMT Team made a methodological decision in order to more clearly highlight component expenditures. Planning monies were proportionately assigned out to each component based on the percentage of expenditures that each activity represented in the county for each Fiscal Year.

^{vi} For FY 06-07, GSD expenditures are broken down further into new and existing programs.

^{vii} When looking at totals reported for CSS and its services (FSP, GSD, and O&E) it is important to note an inconsistency in reporting expenditures, as a result of deviation from worksheet instructions. This inconsistency occurred for Santa Clara and San Mateo Counties, FY 07-08. Neither are errors that we can correct without going to the counties and a) getting missing data and/or b) asking the counties to classify in the correct categories. We cannot interpret for the counties what was intended.

^{viii} 08-31 details expectations for tracking GSD Housing. The following table displays the 11 counties expending GSD Housing Funds per the FY 08-09 Revenue and Expenditure Report –

County GSD Housing Expenditures
Contra Costa
Kern
Sacramento
Stanislaus
Contractor GSD Housing Expenditures
Calaveras
Contra Costa
Del Norte
Humboldt
Kings
Orange
San Mateo
Sutter-Yuba

<http://www.dmh.ca.gov/dmhdocs/docs/notices08/08-31.pdf>

^{ix} When looking at totals reported for CSS and its services (FSP, GSD, and O&E) it is important to note an inconsistency in reporting expenditures, as a result of deviation from worksheet instructions. This inconsistency occurred for Santa Clara and San Mateo Counties, FY 07-08. Neither are errors that we can correct without going to the counties and a) getting missing data and/or b) asking the counties to classify in the correct categories. We cannot interpret for the counties what was intended.

^x <http://www.dmh.ca.gov/dmhdocs/docs/letters05/05-02.pdf>

^{xi} The Annual Updates for FY 2009 – 2010 were reviewed and all services and activities funded under GSD were recorded. The matrix documenting the results is attached in Appendix B.

^{xii} 16 counties/municipalities (more than one in four) did not document in the Annual Update a specific GSD model or best practice being implemented (27%).

^{xiii} http://en.wikipedia.org/wiki/Per_capita

^{xiv} Population Estimates, 2010, U.S. Census Bureau, Population Division.

^{xv} <http://www.dmh.ca.gov/DMHDocs/docs/letters05/05-05CSS.pdf>