

Draft Proposed Innovative Project Regulations

(Note: Actual section numbers will be assigned later to fit within the current MHSA regulations)

Section 1. Innovation Funding.

- (a) “Innovation” means the component of the Three-year Program and Expenditure Plan that consists of one or more Innovative Projects.
- (b) The county shall only use Innovation funds after the Mental Health Services Oversight and Accountability Commission approves the Innovative Project
- (c) The county shall only use Innovation funds to implement one or more Innovative Projects

Section 2. Innovative Project Elements

- (a) The county shall include in its Innovation component one or more Innovative Project
- (b) “Innovative Project” means a project that a county designs and, implements for a defined time period, and evaluates to develop new best practices in mental health. An Innovative Project does one of the following.
 - (1) Introduces a mental health practice or approach that is new to the overall mental health system, including, but not limited to, prevention and early intervention.
 - (2) Makes a change to an existing practice in the field of mental health, including but not limited to, application to a different population
 - (3) Introduces a new application to the mental health system of a promising community-driven practice or approach that has been successful in non-mental health contexts or settings.
 - (4) A mental health practice that has already demonstrated its effectiveness and therefore could be funded with other MHSA funds as a mental health services is not eligible for funding as an Innovative Project.
- (c) Primary Purpose: The county shall select one of the following purposes for developing and evaluating the new or changed mental health practice
 - (1) increase access to mental health services to underserved groups as defined in Title 9 CCR section 3200.300,
 - (2) increase the quality of mental health services, including better outcomes,
 - (3) promote interagency collaboration related to mental health services or supports,
 - (4) increase access to mental health services
- (d) Focus on Mental Health and Mental Illness: An Innovative Project may affect virtually any aspect of mental health practices or assess a new or changed application of a promising approach to solve persistent, seemingly intractable mental health challenges, including but not limited to, administrative, governance, and organizational practices, processes, or procedures; advocacy; education and training for services providers, including nontraditional mental health practitioners; outreach, capacity building, and community development; system development; public education efforts; research; services and interventions, including prevention, early intervention, and treatment

Draft Proposed Innovative Project Regulations

- (e) A “persistent, seemingly intractable mental health challenge” means a priority issue related to mental illness or to an aspect of the mental health service system that the county, with meaningful stakeholder involvement wants to address by designing and evaluating as an Innovative Project.
 - (1) The Innovative Project must test an approach designed to improve the mental health delivery system and/or to improve mental health and related functional outcomes for people at risk of or with potentially serious mental illness
 - (2) The challenge addressed must be consistent with one of the four primary purposes for Innovative Projects as referenced in subdivision (c) above.
- (f) Time-Limited Pilot Project: An Innovative Project shall have a start and an end date that is not more than four years from the start date of the Innovative Project.
 - (1) The county designates the timeframe to complete the Innovative Project based on the complexity of the evaluation and the approach to be evaluated.
 - (2) An Innovative Project proven to be successful that a county, with meaningful stakeholder involvement, chooses to continue, in whole or in part, shall not be funded with Innovation funds. To continue a successful Innovative Project, the County shall transition the Project, or successful elements of the Project, to another category of funding. In some instances, the county may be able to incorporate successful practices demonstrated through an Innovative Project into existing mental health programs or services without the need for additional funds.
 - (A) The county shall have a preliminary plan, from the outset, about how it intends to continue a successful Innovative Project after Innovation funding.
 - (B) The county shall have a plan about how to protect and provide continuity for individuals or families who are receiving services from the Innovative Project at the conclusion of Innovation funding.
 - (C) After completion of the evaluation, the county, with meaningful involvement of stakeholders, shall decide whether and how successful Innovative Projects, or successful elements of Innovative Projects, will be continued with other funding sources and or otherwise incorporated into the local mental health delivery system.
 - (3) The County, with meaningful involvement from stakeholders, may terminate an Innovative Project prior to the planned end date.
 - (A) The County shall notify the Mental Health Services Oversight and Accountability Commission within 30 days of the County’s decision to terminate an Innovative Project prior to the planned end date.
 - (B) The county shall take all reasonably necessary steps to protect and provide continuity for individuals or families who are receiving services from the Innovative Project.
 - (4) The County may, without involvement of stakeholders, terminate an Innovative Project prior to the planned end date, due to unforeseen legal, ethical or other risk-related reasons.
 - (A) The county shall inform stakeholders and the Mental Health Services Oversight Accountability Commission as soon as possible after the decision to terminate, including the reasons for the termination and steps taken to protect and provide continuity for individuals or families who are receiving services from the Innovative Project.

Draft Proposed Innovative Project Regulations

- (g) Evaluation: The County shall design a method for evaluating the effectiveness and feasibility of the Innovative Project and shall conduct the evaluation according to the method designed.
- (1) The evaluation shall measure the achievement of intended mental health outcomes for individuals and families related to a risk of or manifestation of serious mental illness and/or for the mental health system, using appropriate indicators selected by the county.
 - (2) The evaluation shall include a measurement related to the selected primary purpose. For example, if the primary purpose is to increase access to mental health services, the evaluation must include a measurement of access.
 - (3) The evaluation must allow the county to assess the impact of whatever element(s) of the Innovative Project were new/changed, compared to established practices in the field of mental health.
 - (4) The evaluation shall use quantitative and qualitative research methods to determine which elements of the Innovative Project contributed to successful outcomes in order to support data-driven decisions about incorporating new or revised mental health practices into the county's existing systems and services and disseminating successful practices.
 - (5) The county shall collect necessary data to complete the evaluation.
 - (6) The evaluation must be culturally appropriate and must include meaningful involvement by diverse community stakeholders.
- (h) Expenditure Plan: The Innovative Project shall have a budget (expenditure plan) that is consistent with the time-limited, evaluation focus of the project.
- (1) The expenditure plan shall provide the projected cost for the entire length of the project, including currently available Innovation funds that the county intends to use for the designated Innovative Project and projected Innovation funds that the county intends to use for the designated Innovative Project.
 - (2) The expenditure plan shall include sufficient funds for the development and refinement, piloting, evaluation (ongoing and final), decision-making, and dissemination of the Innovative Project results.
 - (3) A county shall not expend funds for an Innovative Project beyond the amount of funding approved by the Mental Health Services Oversight and Accountability Commission unless the County submits a request and receives approval from the Mental Health Services Oversight and Accountability Commission to spend additional funds to continue the Innovative Project.
- (i) Changed Innovative Project: If a county determines a need to change an Innovative Project that was approved by the Mental Health Services Oversight and Accountability Commission in one of the following ways, the county must submit the change request to the Commission and receive approval from the Commission before the change may be made
- a. Change the primary purpose
 - b. Change other intended outcomes to be measured by the evaluation
 - c. Change the basic practice that the county is piloting and evaluating. Minor changes in how the approach is being implemented are expected and do not require prior approval from the Commission

Draft Proposed Innovative Project Regulations

- d. Change in the timeframe to complete the Innovative Project from the date county starts implementation

Section 3. Innovative Project Plan

- (a) To request approval to use Innovation funds the county shall submit to the Mental Health Services Oversight and Accountability Commission an Innovative Project Plan for each new Innovative Project to be funded
- (b) As part of the Three-Year Program and Expenditure Plan or annual update, the county shall include in the Innovative Project Plan the following information for each new Innovative Project:
 - (1) A description of how the county ensured that staff and stakeholders involved in the Community Program Planning process required by Title 9 CCR section 3300, were informed about and understood the purpose and requirements of the MHSA Innovation component
 - (2) A description of the county's plan to involve community stakeholders meaningfully in all phases of Innovative Projects, including evaluation of the Innovative Project and decision-making regarding whether to continue the Innovative Project, or elements of the Project, beyond Innovation funding.
 - (3) A description of the Innovative Project including but not limited to:
 - (A) The selected primary purpose as described in Section 2(c) and the reasons that this purpose is a priority for the county for which there is a need for the county to design, develop, pilot, and evaluate approaches not already demonstrated as successful within the mental health system
 - (B) Whether and how the Innovative Project introduces a new mental health practice or approach; makes a change to an existing mental health practice that has not yet been demonstrated to be effective, including, but not limited to, adaptation for a new setting or community; or introduces a new application to the mental health system of a promising community-driven practice or an approach that has been successful in a non-mental health context or setting.
 - (i) The description shall address specifically how the Innovative Project is expected to contribute to the development and evaluation of a new or changed practice within the field of mental health.
 - (C) Description of the approach the county will use to develop and pilot the Innovative Project.
 - (i) Differentiate the elements that are new or changed from existing practices in the field of mental health already known to be effective.
 - (ii) If applicable, describe the population to be served, including demographic information such as age, gender, race, ethnicity, and language spoken if relevant to the specific Project
 - (iii) If applicable, describe the estimated number of clients expected to be served annually
 - (iv) Describe briefly, with specific examples, how the Innovative Project will reflect and be consistent with all relevant (potentially applicable) MHSA General Standards set forth in Title 9 California Code of Regulations Section 3320

Draft Proposed Innovative Project Regulations

- (D) Description of the method the County will use to evaluate the effectiveness of the Innovative Project including
 - (i) Intended outcomes and how those outcomes will be measured, including specific indicators for each intended outcome
 - (ii) Methods the County will use to assess the elements that contributed to the outcomes
 - (iii) How the evaluation will measure outcomes for the selected primary purpose
 - (iv) For Innovative Projects that test an adapted mental health practice, how the evaluation will assess the effectiveness of the element(s) of the Innovative Project that are new or changed compared to existing practice in mental health.
 - (E) Description of how the county will decide whether to continue the Innovative Project, or elements of the Project, beyond Innovation funding
 - (F) How the county plans to protect and provide continuity for individuals or families who are receiving services from the Innovative Project after the end of implementation with Innovation funds
 - (G) Specify the total timeframe of the Innovative Project.
 - (i) Provide a brief explanation of how this will allow sufficient time for the development, time-limited implementation, evaluation, decision-making, and communication of results, new effective practice and lessons learned.
 - (ii) Include a timeline that specifies key milestones for development and refinement of the approach; ongoing assessment and final evaluation of the Innovative Project; decision- making, including meaningful involvement of stakeholders, about whether and how to continue a successful Innovative Project or parts of the project; and communication of the results and lessons learned with a focus of dissemination of successful Innovative Projects.
- (4) A budget (expenditure plan) shall include but not be limited to the following information:
- (A) Estimated total mental health expenditures for the entire duration of each Innovative Project broken down by fiscal year
 - i. The county may include a brief narrative to explain how the estimated total budget is consistent with the requirements in subsection (h) of Section 2.
 - (B) Estimated total mental health expenditures for evaluation for the entire duration of each Innovative Project broken down by fiscal year and the following source of funding
 - i. MHSa Innovation funding
 - ii. Medi-Cal FFP
 - iii. 1991 realignment
 - iv. Behavior health subaccount
 - v. Any other funding
 - (C) Estimated total mental health expenditures for the administration for the entire duration of each Innovative Project broken down by fiscal year and the following source of funding
 - i. MHSa Innovation funding
 - ii. Medi-Cal FFP

Draft Proposed Innovative Project Regulations

- iii. 1991 realignment
 - iv. Behavior health subaccount
 - v. Any other funding
- (D) Document that the source of Innovation funds is 5 percent of the county's PEI allocation and 5 percent of the CSS allocation
- (5) Innovative Project Change Request: If, after the Innovative Project has been approved by the Mental Health Services Oversight and Accountability Commission, the county determines the need to change the Innovative Project as described in subdivision (i) of Section 2 the county shall submit a Change Request for approval by the Mental Health Services Oversight and Accountability Commission. The Change Request shall describe the change and the reasons for the change.
- (A) The county shall not expend funds for the Innovative Project beyond an approved end date without permission from the MHSOAC.
- (B) The maximum allowable time extension is one additional year.
- (C) The county may submit the Change Request to the MHSOAC as part of a Three-Year Program and Expenditure Plan, annual update, or as a separate request.

Section 4. Innovative Project Reports

- (a) For each approved Innovative Project, the County shall submit to the Mental Health Services Oversight and Accountability Commission one of the following reports, as applicable
- (1) For a continuing Innovative Project, an annual Innovative Project report
- (A) The county may submit the annual Innovative Project report as part of the Three-Year Program and Expenditure Plan or annual update
- (2) Upon completion of an Innovative Project, a final Innovative Project report
- (A) The county may submit the final Innovative Project report as part of the Three-Year Program and Expenditure Plan, annual update, or within sixty (60) days from completion of the Innovative Project whichever is closest to the completion of the Innovative Project.
- (b) The annual Innovative Project report shall include:
- (1) Whether and what changes were made to the Innovative Project during the reporting period and the reasons for the changes
- (2) Available evaluation data, including outcomes of the Innovative Project and information about which elements of the Project contributed to outcomes
- (3) Program information collected during the reporting period, including for applicable Innovative Projects that serve individuals, number of participants served by
- (A) age group by the following ages: 0-15 (children/youth); 16-25 (transition age youth); 26-59 (adult); and ages 60+ (older adults)
- (B) race/ethnicity by the following categories:
- (i) American Indian or Alaska Native
 - (ii) Asian Indian
 - (iii) Asian, other

Draft Proposed Innovative Project Regulations

- (iv) Black or African American
 - (v) Cambodian
 - (vi) Chinese
 - (vii) Filipino
 - (viii) Gumanian
 - (ix) Hispanic/Latino
 - (x) Multi-racial
 - (xi) Hmong
 - (xii) Japanese
 - (xiii) Korean
 - (xiv) Laotian
 - (xv) Mien
 - (xvi) Native Hawaiian
 - (xvii) Pacific Islander
 - (xviii) Samoan
 - (xix) Vietnamese
 - (xx) Unknown/not reported
 - (xxi) White or Caucasian
- (C) primary language spoken broken down by threshold languages
 - (D) sexual orientation, if known,
 - (E) disability, if any,
 - (F) veteran status, and
 - (G) gender
- (4) Any other data the County considers relevant
- (c) The final Innovative Project report shall include:
 - (1) Brief summary of the priority issue related to serious mental illness or to an aspect of the mental health service system for which the county chose to design and test an Innovative Project
 - (2) Description of any changes that the county made to the Innovative Project during the course of its implementation and evaluation, and the reasons for and impact of the changes, including any changes in the timeline
 - (3) Program information collected during the reporting period (same as for Annual Report)
 - (4) Final evaluation results, including but not limited to
 - (A) Description of the evaluation methodology;
 - (B) Outcomes of the Innovative Project including those related to the selected primary purpose, with a focus on whatever was new or changed compared to established mental health practices;
 - (C) Any variation in outcomes based on demographics of participants;
 - (D) Assessment of which activities or elements of the Innovative Project contributed to successful outcomes;

Draft Proposed Innovative Project Regulations

- (E) Explanation of how the evaluation was culturally competent;
- (F) Explanation of how stakeholders contributed to the evaluation.
- (5) Whether the County will continue the Innovative Project, the source of ongoing funding, if applicable, the reason for the decision, and how the county involved stakeholders in the decision.
- (6) If the Innovative Project did not achieve its intended outcomes, a summary of what was learned
- (7) Description of how the county disseminated the results of the Innovative Project to other counties
 - (A) County shall include a copy of any presentations, reports, articles, manuals, CDs, DVDs, videos, or any other materials developed to communicate lessons learned and evaluation results of the Innovative Project
- (8) Any other data or information the County considers relevant

Section 5. Innovative Project Annual Revenue and Expenditure Report

- (a) The county shall report as part of the Annual Revenue and Expenditure Report the following:
 - (1) The total dollar amount expended during the reporting period on each Innovative Project broken down by the following source of funding
 - (A) MHSA Innovation funding
 - (B) Medi-Cal FFP
 - (C) 1991 realignment
 - (D) Behavior health subaccount
 - (E) Any other funding
 - (2) Total dollar amount expended during the reporting period for the administration of each Innovative Project brown down by the following source of funding
 - i. MHSA Innovation funding
 - ii. Medi-Cal FFP
 - iii. 1991 realignment
 - iv. Behavior health subaccount
 - v. Any other funding
 - (3) Total dollar amount expended during the reporting period for the evaluation of each Innovative Project brown down by the following sources of funding
 - i. MHSA Innovation funding
 - ii. Medi-Cal FFP
 - iii. 1991 realignment
 - iv. Behavior health subaccount
 - v. Any other funding